

UNIVERSITY OF CALIFORNIA

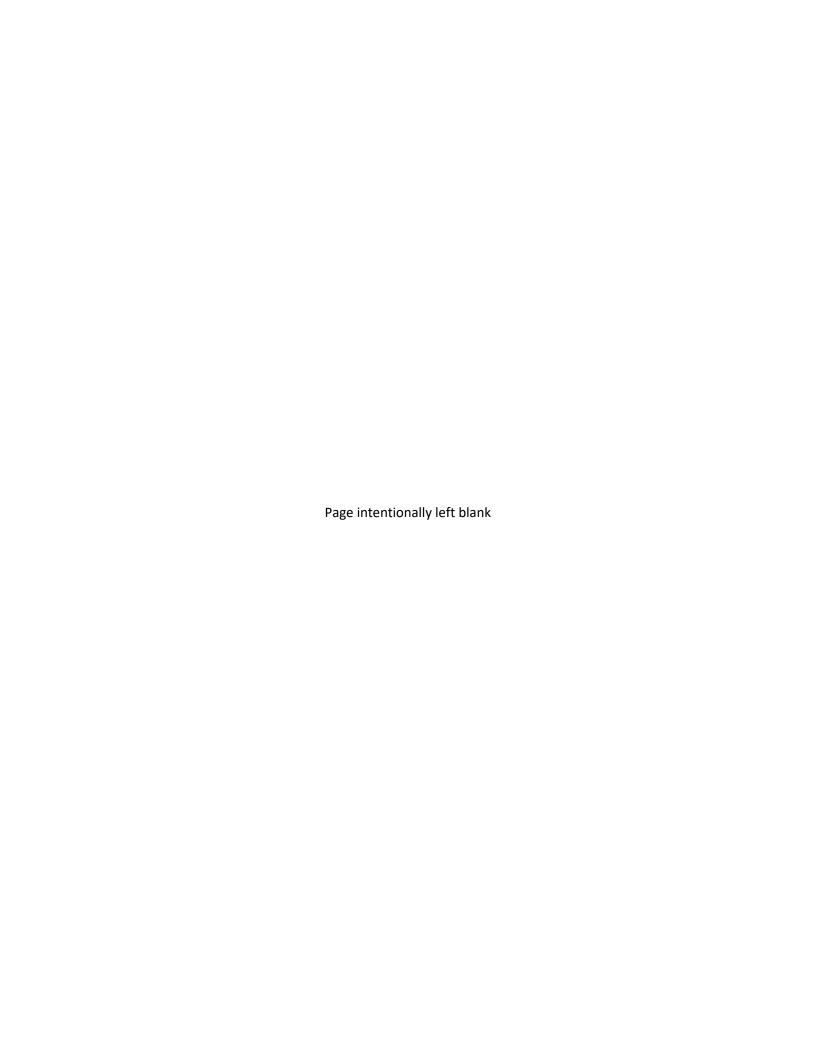
# Revenue and Expense Trends

FISCAL YEARS 2016 THROUGH 2020

# **Revenue and Expense Trends** Fiscal Years 2016 through 2020

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Revenue and Expense Trends

## INTRODUCTION AND BRIEF DESCRIPTION OF CATEGORIES

Fiscal Years 2016 through 2020

#### INTRODUCTION

The source of the information contained in the campus tables is primarily from the University's systemwide consolidation tools. The consolidated data captures financial information for each of the campus and systemwide locations and presents the results in the required external reporting format. Campus locations include medical centers. The financial information by location supports the University's audited financial statements on a consolidated basis.

Certain reclassifications have been made to the campus and systemwide location information. For example, Short Term Investment Pool (STIP) income has been reclassified to the investment income line from inter-location transfers and interest expense has been reclassified to the interest expense line from inter-location transfers. These reclassifications do not affect the individual location's overall change in net position for any year and were made to more closely present individual campus financial information on a stand-alone basis.

The source of the information contained in the medical center tables is from the audited combined medical centers financial statements. Similar reclassifications were made to the medical center results so the presentation is consistent throughout the document.

For purposes of this report, revenues that are required to be reported as nonoperating revenues from an external reporting perspective, such as state educational or financing appropriations, private gifts and investment income, are included along with operating revenues. Similarly, expenses that are required to be reported as nonoperating expenses, such as interest expense and loss on the disposition of capital assets, are included with operating expenses. Net appreciation or depreciation in the fair value of investments is included with other changes in net position since it is not available for spending in any one year. From an internal reporting perspective, this provides a clearer view of the fundamental revenues and expenditures at the locations, yet allows for totals to agree to the consolidated financial reports.

#### **REVENUE CATEGORIES**

**Student Tuition and Fees, Net of Scholarship Allowances**. All student tuition and fee revenues earned that are related to educational purposes, including admission application and University Extension revenue. Student tuition and fee revenues are net of scholarship allowances, including both financial aid and fee waivers. Scholarship allowances are the difference between the stated charge for tuition and fees and the amount that is paid by the student or third parties making payments on behalf of the student.

*Grants and Contracts*. Funding received from federal, state and local governments or private agencies, organizations or individuals. Grants and contracts include an amount for the facilities and administration cost recovery.

**Medical Centers**. Revenues, net of contractual allowances and bad debt expense, generated from University of California medical centers' patients, third party payors including Medicare and Medi-Cal, and others for services rendered. Other revenue from non-patient auxiliary services is also included.

At the UCSF Medical Center, revenues also include professional fees, net of allowances and bad debt expense, earned by the faculty physicians practicing as the UCSF Medical Group. Faculty practice plan revenue is not included in medical center revenues at the other four UC medical centers.

**Educational Activities**. Revenues primarily include professional fees, net of allowances and bad debt expense, earned by the faculty practice plans associated with UCB, UCD, UCI, UCLA, UCR and UCSD. Also includes revenues that are related to the conduct of instruction and training of students, including activities that exist to provide an instructional and laboratory experience for students that create goods and services that may be sold.

**Auxiliary Enterprises.** Revenues derived primarily from self-supporting operations that provide a service to students, faculty, or staff in which a fee is charged that is directly related to the cost of the service (e.g., residence halls, dining halls, parking facilities, bookstores, snack bars, intercollegiate athletic programs, etc.). Similar to student tuition and fees, auxiliary enterprise revenues are net of scholarship allowances that are primarily associated with residence halls.

**Department of Energy (DOE) Laboratories**. The DOE laboratories operate on federally financed budgets. The University records the revenues and expenses associated with the Lawrence Berkeley National Laboratory. The University is a member in three separate joint ventures that operate and manage two other DOE laboratories under contracts directly with the DOE. Lawrence Livermore National Security, LLC (LLNS) operates and manages Lawrence Livermore National Laboratory (LLNL). Triad National Security, LLC (Triad) commenced operating and managing Los Alamos National Laboratory (LANL) effective November 1, 2018. Prior to November 1, 2018, LANL was managed by Los Alamos National Security, LLC (LANS). The University records its proportional share of the income from these joint ventures.

**State Educational Appropriations**. Appropriations from the state of California primarily to support the instructional component of the University for costs such as faculty salaries, utilities, and institutional support. In 2018, 2017 and 2016, these included \$169.0 million, \$171.0 million and \$96.0 million, respectively, received from the state of California for contributions to the University of California Retirement Plan.

Government Direct Grants. In 2020, the University received funds under certain provisions of the Coronavirus Aid, Relief, and Economic Security (CARES) Act to minimize the impacts of lost revenues and increased expenses related to the COVID-19 pandemic. The campuses received \$210.0 million in grants to provide emergency financial aid to students and to mitigate the impacts of lost revenue and additional technology expenses associated with moving to online education. The medical centers received \$438.6 million and the faculty practices received \$35.0 million in CARES Act provider relief funding for lost health care revenues and additional expenses for treating patients with COVID-19.

**Private Gifts.** Consists of private gifts used for operating purposes. Excludes gifts received for capital purposes or for permanent endowments.

*Investment Income*. Consists primarily of earned investment income from participation in the University's STIP, Total Return Investment Pool (TRIP), and Blue and Gold Pool (BGP), and distributions paid from current year income from Regents endowments held for the benefit of the campus and invested in the General Endowment Pool (GEP). BGP was created in April 2019 to enhance returns by passively investing funds in the equity and fixed-income markets. To meet increased liquidity needs during the pandemic, BGP was liquidated and closed on April 30, 2020 and the funds were deposited in STIP. Unrealized gains or losses on investments are not included.

**Other Revenues.** Includes other operating revenue and other nonoperating revenues reported in the statement of revenues, expenses and changes in net position that are not included in the categories described above. Other operating revenues are from a variety of sources, including patent income, UC's proportional share of LANL, Triad and LLNL income, legal settlements, etc.

#### **EXPENSE CATEGORIES**

**Salaries and Wages.** Costs of salaries and wages for faculty and staff, including vacation, compensatory time, sabbatical leave, incentive awards, etc. It excludes salaries and wages of employees who are associated with the DOE laboratories. This category also excludes employee benefits.

**Employee Benefits**. Costs include the University's share of health and welfare costs for active employees, the University's share of costs for retiree health costs, pension, workers' compensation, graduate student fee remission, etc.

The accounting standards define pension and retiree health benefit liability and expenses for financial reporting purposes and do not apply to contribution amounts for funding purposes. The University does not pre-fund retiree health benefits and instead provides for benefits based upon projected pay-as-you-go financing. Pension contributions are based upon a rate set by The Regents.

**Scholarships and Fellowships**. Costs for payments of financial aid made directly to students. This is in addition to scholarship allowances described above reported as an offset to student tuition and fees and auxiliary enterprises.

**Utilities.** Includes water and sewer, natural gas, electricity, etc.

**Supplies and Materials**. Includes costs for medical supplies; laboratory instruments supplies and chemicals; equipment below the capitalization threshold of \$5,000 and other general and office supplies.

**Depreciation and Amortization**. Systematic allocation of the cost of long-lived assets, such as buildings, infrastructure and equipment that exceed the capitalization threshold, over their estimated useful lives.

**DOE Laboratories**. As described above, the University records the revenues and expenses associated with the Lawrence Berkeley National Laboratory. The difference between the revenues and expenses represents the University's fee for the period where the contract was directly between the University and the DOE.

*Interest.* Interest expense associated with University debt utilized to finance capital projects. The University implemented GASB Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. The Statement requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred. As a result, interest costs were no longer be capitalized as part of the asset's historical cost as of July 1, 2019.

**Other Expenses**. Includes costs such as travel, postage, rent, printing and reproduction, repairs and maintenance, insurance and all other operating expenses not included in categories above. Also includes items in the nonoperating category of the University's statement of revenues, expenses and changes in net position, gain or loss on disposition of capital assets and other nonoperating expense.

#### OTHER CHANGES IN NET POSITION

**State Capital Appropriations**. Capital appropriations from the state are from bond measures approved by the voters.

**Capital Gifts and Grants**. Consists of private gifts of capital assets or funds to be used for capital purposes.

**Permanent Endowments**. Gifts to the University where the corpus must be held in perpetuity. These permanent endowments are those made to The Regents of the University of California and exclude campus foundations.

**Net Appreciation / Depreciation in the Fair Value of Investments**. Net realized and unrealized gains and losses in the University's investment portfolio, primarily the STIP, TRIP, BGP and GEP, exclude campus foundations and the University of California Retirement System (UCRS).

*Transfers*. Consists of the net effect of inter-campus transfers or transfers between the UC Office of the President (UCOP) and campuses. On a consolidated basis all transfers net to zero.

# **UNIVERSITY OF CALIFORNIA SYSTEM**

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# Revenues by Source and Expenses by Function For Fiscal Years 2016 through 2020

| REVENUES <sup>1,7</sup> Student Tuition and Fees \$4,132,352 \$4,477,213 \$4,838,764 \$5,170,171 \$5,298, Grants and Contracts 5,707,409 5,881,051 6,188,052 6,467,466 6,746, Medical Centers 10,235,900 11,241,269 12,064,598 12,795,601 13,394, Educational Activities 2,972,830 3,332,671 3,670,545 4,009,029 4,228, Auxiliary Enterprises 1,429,985 1,579,152 1,684,759 1,716,776 1,415, Department of Energy Laboratories 1,278,186 1,147,233 1,062,428 1,577,244 1,083, State Educational Appropriations <sup>2</sup> 3,048,384 3,277,808 3,386,119 3,508,102 3,686, Government Direct Grants <sup>2</sup> 83,048,384 3,277,808 3,386,119 3,508,102 3,686, Government Direct Grants <sup>2</sup> 1,091,519 1,167,395 1,315,092 1,441,330 1,516, Investment Income <sup>2</sup> 311,275 298,884 413,317 441,728 385, Other Revenues 1,074,514 1,021,832 1,042,380 1,278,165 1,731, Total Revenues 31,297,491 33,437,811 35,687,724 38,439,221 40,191, EXPENDITURES <sup>3, 7</sup> Instruction 6,814,684 6,966,479 6,939,892 8,267,781 9,042, Research 4,618,459 4,579,067 4,744,416 5,249,698 5,492, Public Service 639,022 670,757 712,062 770,436 829, Academic Support 2,460,694 2,416,824 2,742,160 3,106,790 3,699, Student Services 1,099,934 1,168,883 1,206,080 1,355,666 1,365, Institutional Support 1,583,783 1,443,208 1,437,887 1,714,488 1,929, Operation and Maintenance of Plant 666,635 677,034 657,883 733,599 770, Student Services 72,538 752,261 835,237 1,018, Student Financial Aid 649,258 721,538 752,261 835,237 1,018, Stude |
|---|
| Student Tuition and Fees         \$4,132,352         \$4,477,213         \$4,838,764         \$5,170,171         \$5,298, Grants and Contracts           Grants and Contracts         5,707,409         5,881,051         6,188,052         6,467,466         6,746, Medical Centers           Medical Centers         10,235,900         11,241,269         12,064,598         12,795,601         13,394, Educational Activities           Educational Activities         2,972,830         3,332,671         3,670,545         4,009,029         4,228, Auxiliary Enterprises           Auxiliary Enterprises         1,429,985         1,577,122         1,684,759         1,716,776         1,415, Department of Energy Laboratories         1,278,186         1,147,233         1,062,428         1,577,244         1,083, State Educational Appropriations²         3,048,384         3,277,808         3,386,119         3,508,102         3,686, Government Direct Grants²         83,386,119         3,508,102         3,686, Government Direct Grants²         15,137         13,303         21,670         33,609         22,779, Private Gifts²         1,091,519         1,167,395         1,315,092         1,441,330         1,516, Investment Income²         311,275         298,884         413,317         441,728         385, Other Mereure         3,127,41         3,686,772         38,439,221         40,191, Mereure         4,6  |
| Grants and Contracts         5,707,409         5,881,051         6,188,052         6,467,466         6,746, Medical Centers           Medical Centers         10,235,900         11,241,269         12,064,598         12,795,601         13,394, Educational Activities           Educational Activities         2,972,830         3,332,671         3,670,545         4,009,029         4,228, Auxiliary Enterprises           Auxiliary Enterprises         1,429,985         1,579,152         1,684,759         1,716,776         1,415, Department of Energy Laboratories         1,278,186         1,147,233         1,062,428         1,577,244         1,083, State Educational Appropriations²         3,048,384         3,277,808         3,386,119         3,508,102         3,686, Government Direct Grants²         683, State Hospital Fee Grants         15,137         13,303         21,670         33,609         22, Private Gifts²         1,091,519         1,167,395         1,315,092         1,441,330         1,516, Investment Income²         311,275         298,884         413,317         441,728         385, Other Revenues         1,074,514         1,021,832         1,042,380         1,278,165         1,731, Total Revenues         31,297,491         33,437,811         35,687,724         38,439,221         40,191, Montal Revenues           Expenditures³**         6,814,684         6,966   |
| Medical Centers         10,235,900         11,241,269         12,064,598         12,795,601         13,394,228,233           Educational Activities         2,972,830         3,332,671         3,670,545         4,009,029         4,228,333,232,671           Auxiliary Enterprises         1,429,985         1,579,152         1,684,759         1,716,776         1,415,533,233,233,233,332,333,333,333,333,33  |
| Educational Activities         2,972,830         3,332,671         3,670,545         4,009,029         4,228, Auxiliary Enterprises           Auxiliary Enterprises         1,429,985         1,579,152         1,684,759         1,716,776         1,415, Department of Energy Laboratories         1,278,186         1,147,233         1,062,428         1,577,244         1,083, State Educational Appropriations²         3,048,384         3,277,808         3,386,119         3,508,102         3,686, Government Direct Grants²           State Hospital Fee Grants         15,137         13,303         21,670         33,609         22, Private Gifts²         1,091,519         1,167,395         1,315,092         1,441,330         1,516, Investment Income²         311,275         298,884         413,317         441,728         385, Other Revenues         1,074,514         1,021,832         1,042,380         1,278,165         1,731, Total Revenues           EXPENDITURES³.7           Instruction         6,814,684         6,966,479         6,939,892         8,267,781         9,042, Research           Public Service         639,022         670,757         712,062         770,436         829, Research           Public Services         1,099,934         1,168,883         1,206,080         1,355,666         1,365, Institutional Support         1,583,783 </td  |
| Auxiliary Enterprises         1,429,985         1,579,152         1,684,759         1,716,776         1,415, Department of Energy Laboratories         1,278,186         1,147,233         1,062,428         1,577,244         1,083, State Educational Appropriations²         3,048,384         3,277,808         3,386,119         3,508,102         3,686, Government Direct Grants²           State Hospital Fee Grants         15,137         13,303         21,670         33,609         22, Private Gifts²           Private Gifts²         1,091,519         1,167,395         1,315,092         1,441,330         1,516, Investment Income²           Other Revenues         1,074,514         1,021,832         1,042,380         1,278,165         1,731, Incompany           EXPENDITURES³.7         1         1,074,514         1,021,832         1,042,380         1,278,165         1,731, Incompany           EXPENDITURES³.7         1         1,074,514         1,021,832         1,042,380         1,278,165         1,731, Incompany           EXPENDITURES³.7         1         1,084,4684         6,966,479         6,939,892         8,267,781         9,042, Incompany           Research         4,618,459         4,579,067         4,744,416         5,249,698         5,492, Incompany           Public Service         639,022         67  |
| Department of Energy Laboratories   1,278,186   1,147,233   1,062,428   1,577,244   1,083,  |
| State Educational Appropriations²         3,048,384         3,277,808         3,386,119         3,508,102         3,686, Government Direct Grants²           State Hospital Fee Grants         15,137         13,303         21,670         33,609         22, Private Gifts²         1,091,519         1,167,395         1,315,092         1,441,330         1,516, Investment Income²         311,275         298,884         413,317         441,728         385, Other Revenues         1,074,514         1,021,832         1,042,380         1,278,165         1,731, Otal Revenues         31,297,491         33,437,811         35,687,724         38,439,221         40,191, Otal Revenues  |
| Government Direct Grants²         683, 5tate Hospital Fee Grants         15,137         13,303         21,670         33,609         22, 72, 72, 72, 72, 72, 72, 72, 72, 72,  |
| Private Gifts²         1,091,519         1,167,395         1,315,092         1,441,330         1,516, Investment Income²           Other Revenues         311,275         298,884         413,317         441,728         385, Other Revenues           Total Revenues         1,074,514         1,021,832         1,042,380         1,278,165         1,731, Investment Income²           EXPENDITURES³,7         Instruction         6,814,684         6,966,479         6,939,892         8,267,781         9,042, Research           Public Service         639,022         670,757         712,062         770,436         829, Academic Support         2,460,694         2,416,824         2,742,160         3,106,790         3,699, Support           Student Services         1,099,934         1,168,883         1,206,080         1,355,666         1,365, Institutional Support         1,583,783         1,443,208         1,437,887         1,714,488         1,929, Operation and Maintenance of Plant         656,635         677,034         657,883         733,599         770, Student Financial Aid         649,258         721,538         752,261         835,237         1,018,  |
| Investment Income <sup>2</sup>   311,275   298,884   413,317   441,728   385,   |
| Newstment   Income <sup>2</sup>   311,275   298,884   413,317   441,728   385,  |
| Other Revenues         1,074,514         1,021,832         1,042,380         1,278,165         1,731,731,731,731,731,731,731,731,731,73   |
| Total Revenues         31,297,491         33,437,811         35,687,724         38,439,221         40,191,491           EXPENDITURES <sup>3, 7</sup> Instruction         6,814,684         6,966,479         6,939,892         8,267,781         9,042,892           Research         4,618,459         4,579,067         4,744,416         5,249,698         5,492,993           Public Service         639,022         670,757         712,062         770,436         829,093           Academic Support         2,460,694         2,416,824         2,742,160         3,106,790         3,699,093           Student Services         1,099,934         1,168,883         1,206,080         1,355,666         1,365,095           Institutional Support         1,583,783         1,443,208         1,437,887         1,714,488         1,929,093           Operation and Maintenance of Plant         656,635         677,034         657,883         733,599         770,094           Student Financial Aid         649,258         721,538         752,261         835,237         1,018,000   |
| Instruction         6,814,684         6,966,479         6,939,892         8,267,781         9,042,733           Research         4,618,459         4,579,067         4,744,416         5,249,698         5,492,733           Public Service         639,022         670,757         712,062         770,436         829,733           Academic Support         2,460,694         2,416,824         2,742,160         3,106,790         3,699,733           Student Services         1,099,934         1,168,883         1,206,080         1,355,666         1,365,783           Institutional Support         1,583,783         1,443,208         1,437,887         1,714,488         1,929,700,700,700,700,700,700,700,700,700,70  |
| Instruction         6,814,684         6,966,479         6,939,892         8,267,781         9,042,733           Research         4,618,459         4,579,067         4,744,416         5,249,698         5,492,733           Public Service         639,022         670,757         712,062         770,436         829,733           Academic Support         2,460,694         2,416,824         2,742,160         3,106,790         3,699,733           Student Services         1,099,934         1,168,883         1,206,080         1,355,666         1,365,783           Institutional Support         1,583,783         1,443,208         1,437,887         1,714,488         1,929,700,700,700,700,700,700,700,700,700,70  |
| Research       4,618,459       4,579,067       4,744,416       5,249,698       5,492,         Public Service       639,022       670,757       712,062       770,436       829,         Academic Support       2,460,694       2,416,824       2,742,160       3,106,790       3,699,         Student Services       1,099,934       1,168,883       1,206,080       1,355,666       1,365,         Institutional Support       1,583,783       1,443,208       1,437,887       1,714,488       1,929,         Operation and Maintenance of Plant       656,635       677,034       657,883       733,599       770,         Student Financial Aid       649,258       721,538       752,261       835,237       1,018,   |
| Public Service         639,022         670,757         712,062         770,436         829,           Academic Support         2,460,694         2,416,824         2,742,160         3,106,790         3,699,           Student Services         1,099,934         1,168,883         1,206,080         1,355,666         1,365,           Institutional Support         1,583,783         1,443,208         1,437,887         1,714,488         1,929,           Operation and Maintenance of Plant         656,635         677,034         657,883         733,599         770,           Student Financial Aid         649,258         721,538         752,261         835,237         1,018,   |
| Academic Support       2,460,694       2,416,824       2,742,160       3,106,790       3,699,         Student Services       1,099,934       1,168,883       1,206,080       1,355,666       1,365,         Institutional Support       1,583,783       1,443,208       1,437,887       1,714,488       1,929,         Operation and Maintenance of Plant       656,635       677,034       657,883       733,599       770,         Student Financial Aid       649,258       721,538       752,261       835,237       1,018,   |
| Student Services         1,099,934         1,168,883         1,206,080         1,355,666         1,365,           Institutional Support         1,583,783         1,443,208         1,437,887         1,714,488         1,929,           Operation and Maintenance of Plant         656,635         677,034         657,883         733,599         770,           Student Financial Aid         649,258         721,538         752,261         835,237         1,018,   |
| Institutional Support         1,583,783         1,443,208         1,437,887         1,714,488         1,929,           Operation and Maintenance of Plant         656,635         677,034         657,883         733,599         770,           Student Financial Aid         649,258         721,538         752,261         835,237         1,018,   |
| Operation and Maintenance of Plant         656,635         677,034         657,883         733,599         770,           Student Financial Aid         649,258         721,538         752,261         835,237         1,018,  |
|   |
| 40.004.404 40.454.455 40.740.400 40.770.075 44.400  |
| Medical Centers 10,004,181 10,451,455 10,749,409 12,779,975 14,438,   |
| Auxiliary Enterprises 1,265,535 1,300,590 1,324,309 1,441,436 1,408,  |
| Depreciation and Amortization 1,804,046 1,909,870 2,027,341 2,100,228 2,184,  |
| Impairment of Capital Assets 10,127 7,354 10,360 4,056 12,  |
| Interest Expense 4. c 693,027 721,243 746,476 767,358 921,  |
| Department of Energy Laboratories 1,271,260 1,139,232 1,054,475 1,569,702 1,075,  |
| Other Expenditures <sup>4</sup> 238,169 198,801 88,326 174,321 138,   |
| Total Expenditures 33,808,814 34,372,335 35,193,337 40,870,771 44,327,  |
| Income (Loss) Before Other Changes in Net Position <sup>5</sup> (2,511,323) (934,524) 494,387 (2,431,550) (4,135,   |
| OTHER CHANGES IN NET POSITION <sup>6, 7</sup>   |
| State Capital Appropriations 4,156 1,712 32   |
| Capital Gifts and Grants 248,705 255,559 403,164 195,348 251,   |
| Permanent Endowments 30,008 20,831 25,328 23,065 32,  |
| Net Appreciation (Depreciation) in Fair Value of Investments (473,308) 1,721,798 889,534 1,386,797 406,   |
| Total Other Changes in Net Position (190,439) 1,999,900 1,318,058 1,605,210 689,  |
| Increase (Decrease) in Net Position <sup>8</sup> (2,701,762) 1,065,376 1,812,445 (826,340) (3,445,  |
| A B   |
| NET POSITION, Beginning of Year <sup>8</sup> 4,021,720 1,319,958 2,354,476 4,155,429 3,329,   |
| Net Position, End of Year <sup>8</sup> \$1,319,958 \$2,385,334 \$4,166,921 \$3,329,089 \$ (116,   |

#### **Revenues by Source and Expenses by Function**

For Fiscal Years 2016 through 2020

#### Notes:

- (1) Represents revenues reported in the University of California Annual Financial Report.
- (2) Certain revenues, such as state educational appropriations, government direct grants, private gifts and investment income are required to be reported as nonoperating revenues in the University's Annual Financial Report. However, for purposes of this schedule they are included along with operating revenues in order to provide a more complete view of revenues that support the expenditures.
- (3) Represents expenses reported in the University of California Annual Financial Report.
- (4) Interest expense, gain or loss on the disposition of assets and other nonoperating expenses are required to be reported as nonoperating expenses in the University's Annual Financial Report. However, for purposes of this schedule it is included along with operating expenses in order to provide a more complete view of expenses that are supported by revenues.
- (5) Excludes the effect of net appreciation (depreciation) in fair value of assets that, for purposes of this schedule, is shown with other changes in net position. The net changes in the fair value is not available for spending in any one year, although enters into the increase (decrease) in net position in the University's Annual Financial Report.
- (6) Other changes in net position categories on this schedule, such as state capital appropriations, capital gifts and grants, additions to permanent endowments and net appreciation or depreciation in the fair value of investments, represent activity that is reported in the University's Annual Financial Report and is in addition to the ongoing operating activity of the University.
- (7) Revenues, expenses and other changes in net position do not include transfers between entities, such as transfers between UCOP and the campuses or transfers between campuses. Transfers between entities offset each other on a consolidated basis.
- (8) Agrees to the University of California Annual Financial Report.
- (A) Net position was restated for the cumulative effect of implementing GASB Statement No. 81.
- (B) Net position was restated for the cumulative effect of implementing GASB Statement No. 83.
- (C) Interest expense changed in 2020 due to implementing GASB Statement No. 89.

# Revenues and Expenses by Campus For Fiscal Years 2016 through 2020

| (in thousands of dollars)                          | 2016        | 2017        | 2018        | 2019         | 2020         |
|--|-------------|-------------|-------------|--------------|--------------|
| REVENUES <sup>1</sup>                              |             |             |             |              |              |
| Berkeley   | \$2,545,382 | \$2,671,959 | \$2,867,632 | \$ 2,994,310 | \$3,033,534  |
| Davis  | 4,339,335   | 4,687,150   | 4,841,604   | 5,073,828    | 5,372,440    |
| Irvine   | 2,787,075   | 2,984,064   | 3,175,530   | 3,417,472    | 3,548,218    |
| Los Angeles  | 6,913,326   | 7,465,748   | 7,653,580   | 8,526,831    | 8,994,711    |
| Merced   | 281,586     | 317,445     | 333,830     | 367,136      | 422,566      |
| Riverside  | 857,312     | 917,991     | 914,858     | 975,229      | 1,027,673    |
| San Diego  | 4,282,982   | 4,717,658   | 5,093,379   | 5,486,564    | 6,095,069    |
| San Francisco                                      | 5,849,896   | 6,331,580   | 6,932,011   | 7,413,860    | 7,961,936    |
| Santa Barbara                                      | 1,011,302   | 1,055,008   | 1,127,485   | 1,289,398    | 1,249,902    |
| Santa Cruz   | 735,657     | 746,862     | 874,979     | 861,050      | 854,767      |
| Department of Energy Laboratories <sup>2</sup>     | 1,278,186   | 1,147,233   | 1,062,428   | 1,577,244    | 1,083,215    |
| Systemwide and ANR <sup>3</sup>                    | 415,452     | 395,113     | 810,408     | 456,299      | 547,909      |
| Total Revenues                                     | 31,297,491  | 33,437,811  | 35,687,724  | 38,439,221   | 40,191,940   |
| EXPENSES <sup>4</sup>                              |             |             |             |              |              |
| Berkeley   | 2,712,640   | 2,736,760   | 2,787,795   | 2,902,427    | 3,030,842    |
| Davis  | 4,323,770   | 4,568,448   | 4,733,823   | 5,107,864    | 5,541,995    |
| Irvine   | 2,760,415   | 2,933,457   | 2,939,818   | 3,282,347    | 3,672,019    |
| Los Angeles  | 6,930,254   | 7,494,395   | 7,671,075   | 8,469,299    | 9,205,691    |
| Merced   | 307,981     | 328,045     | 346,289     | 393,796      | 461,207      |
| Riverside  | 852,213     | 920,145     | 947,272     | 1,000,256    | 1,043,500    |
| San Diego  | 4,339,157   | 4,791,507   | 5,073,408   | 5,696,797    | 6,290,276    |
| San Francisco                                      | 5,841,024   | 6,305,979   | 6,650,539   | 7,463,537    | 8,231,136    |
| Santa Barbara                                      | 984,450     | 1,064,047   | 1,098,108   | 1,211,090    | 1,256,753    |
| Santa Cruz   | 711,632     | 770,879     | 806,143     | 850,668      | 894,344      |
| Department of Energy Laboratories <sup>2</sup>     | 1,271,260   | 1,139,232   | 1,054,475   | 1,569,702    | 1,075,559    |
| Systemwide and ANR <sup>3</sup>                    | 2,774,018   | 1,319,441   | 1,084,592   | 2,922,988    | 3,623,880    |
| Total Expenses                                     | 33,808,814  | 34,372,335  | 35,193,337  | 40,870,771   | 44,327,202   |
| Income (Loss) Before Other Changes in Net Position | (2,511,323) | (934,524)   | 494,387     | (2,431,550)  | (4,135,262)  |
| OTHER CHANGES IN NET POSITION <sup>5</sup>         |             |             |             |              |              |
| Berkeley   | 114,519     | (97,159)    | 168,154     | 34,438       | 114,261      |
| Davis  | 77,320      | (10,416)    | (65,619)    | (442,481)    | 271,054      |
| Irvine   | 128,495     | (282,650)   | 179,627     | 19,592       | 149,251      |
| Los Angeles  | (227,260)   | (74,533)    | (46,099)    | (123,237)    | 49,085       |
| Merced   | 62,856      | 52,590      | 270,910     | 233,371      | 183,896      |
| Riverside  | (2,429)     | 31,693      | 79,591      | (25,671)     | 158,631      |
| San Diego  | 25,483      | 187,607     | 273,405     | 421,179      | 63,172       |
| San Francisco                                      | 95,281      | (133,587)   | 46,955      | (4,736)      | 220,124      |
| Santa Barbara                                      | 109,571     | 140,803     | (2,326)     | (15,462)     | (24,092)     |
| Santa Cruz   | 85,811      | 62,336      | 46,720      | (84,978)     | 171,301      |
| Systemwide and ANR <sup>3</sup>                    | (660,086)   | 2,123,216   | 366,740     | 1,593,195    | (667,015)    |
| Total Other Changes in Net Position                | (190,439)   | 1,999,900   | 1,318,058   | 1,605,210    | 689,668      |
| Increase (Decrease) in Net Position <sup>6</sup>   | (2,701,762) | 1,065,376   | 1,812,445   | (826,340)    | (3,445,594)  |
|  |             |             | Α           | В            |              |
| NET POSITION, Beginning of Year <sup>6</sup>       | 4,021,720   | 1,319,958   | 2,354,476   | 4,155,429    | 3,329,089    |
| Net Position, End of Year <sup>6</sup>             | \$1,319,958 | \$2,385,334 | \$4,166,921 | \$ 3,329,089 | \$ (116,505) |

#### **Revenues and Expenses by Campus**

For Fiscal Years 2016 through 2020

#### Notes:

- (1) Represents revenues at each location as it is consolidated into the University's Annual Financial Report. Revenues do not include transfers between entities, such as transfers between UCOP and the campuses or transfers between campuses. Includes certain revenues, such as state educational appropriations, state financing appropriations, private gifts and investment income that are required to be reported as nonoperating revenues for external reporting purposes in the University's Annual Financial Report. However, for purposes of this schedule they are included along with operating revenues in order to provide a more complete view of revenues that support the expenditures.
- (2) The Department of Energy laboratories operate on federally financed budgets. The University records the revenues and expenses associated with the Lawrence Berkeley National Laboratory. The University records its proportional share of the income of the Los Alamos National Security, LLC and the Lawrence Livermore National Security LLC, the operators of the Los Alamos National Laboratory (LANL) and the Lawrence Livermore National Laboratory (LLNL) in other revenues.
- (3) Systemwide revenues and expenses consist primarily of activity related to pension & OPEB benefits, systemwide programs (Education Abroad, Agriculture & Natural Resources), UCOP activities, other revenues reported on a consolidated basis, and other corporate level financial transactions required for consolidated financial reporting under generally accepted accounting principles. Systemwide other changes in net position include the net effect of transfers between entities, such as resource allocation transfers between UCOP and the campuses, additions to permanent endowments and net appreciation or depreciation in the fair value of investments.
- (4) Represents expenses at each location as they are consolidated into the University's Annual Financial Report. Includes interest expense that is required to be reported as nonoperating expense for external reporting purposes in the University's Annual Financial Report. However, for purposes of this schedule it is included along with operating expenses in order to provide a more complete view of expenses that are supported by revenues.
- (5) Other changes in net position categories, such as state capital appropriations and capital gifts and grants, represent activity that is reported in the University's Annual Financial Report and is in addition to the ongoing operating activity of the University. Also includes the net effect of transfers between entities, such as transfers between UCOP and the campuses or transfers between campuses. For the campuses, investment income, including endowment distributions, and interest expense has been reclassified from transfers to revenue and expenditures, respectively, in order to provide a more complete view of revenues and expenditures at each campus.
- (6) Agrees to the University of California Annual Financial Report.
- (A) Net position was restated for the cumulative effect of implementing GASB Statement No. 81.
- (B) Net position was restated for the cumulative effect of implementing GASB Statement No. 83.

### University of California System - Campuses and Medical Centers

## **Summary of Actual Revenues and Expenses**

|  | Г                                | OI FISCAL LEALS                  | s zu io unougn        | 2020                             |              |                | Annual Percent | tage Change |                |
|--|----------------------------------|----------------------------------|-----------------------|----------------------------------|--------------|----------------|----------------|-------------|----------------|
| (in thousands of dollars)                                    | 2016                             | 2017                             | 2018                  | 2019                             | 2020         | 2017           | 2018           | 2019        | 2020           |
| REVENUES   |                                  |                                  |                       |                                  |              |                |                |             |                |
| Student Tuition and Fees                                     | \$ 4,132,352                     | \$ 4,477,213                     | \$ 4,838,764          | \$ 5,170,171                     | \$ 5,298,018 | 8%             | 8%             | 7%          | 2%             |
| Grants and Contracts   | 5,707,409                        | 5,881,051                        | 6,188,052             | 6,467,466                        | 6,746,618    | 3              | 5              | 5           | 4              |
| Medical Centers <sup>1</sup>                                 | 10,251,037                       | 11,254,572                       | 12,086,268            | 12,829,210                       | 13,417,264   | 10             | 7              | 6           | 5              |
| Educational Activities                                       | 2,972,830                        | 3,332,671                        | 3,670,545             | 4,009,029                        | 4,228,866    | 12             | ,<br>10        | 9           | 5              |
| Auxiliary Enterprises  | 1,429,985                        | 1,579,152                        | 1,684,759             | 1,716,776                        | 1,415,158    | 10             | 7              | 2           | (18)           |
| Department of Energy Laboratories                            | 1,278,186                        | 1,147,233                        | 1,062,428             | 1,577,244                        | 1,083,215    | (10)           | (7)            | 48          | (31)           |
| State Educational Appropriations                             | 3,048,384                        | 3,277,808                        | 3,386,119             | 3,508,102                        | 3,686,105    | 8              | 3              | 4           | 5              |
| Government Direct Grants                                     | 3,040,304                        | 3,211,000                        | 3,300,113             | 3,300,102                        | 683,593      | O              | 3              | 7           | 3              |
| Private Gifts  | 1,091,519                        | 1,167,395                        | 1,315,092             | 1,441,330                        | 1,516,475    | 7              | 13             | 10          | 5              |
| Investment Income  | 311,275                          | 298,884                          | 413,317               | 441,728                          | 385,310      | (4)            | 38             | 7           | (13)           |
| Other Revenues   | 1,074,514                        | 1,021,832                        | 1,042,380             | 1,278,165                        | 1,731,318    | (5)            | 2              | 23          | 35             |
| Total Revenues   | 31,297,491                       | 33,437,811                       | 35,687,724            | 38,439,221                       | 40,191,940   | <del>(3)</del> | 7              | 8           | 5              |
| EXPENSES   | 31,297,491                       | 33,437,011                       | 35,007,724            | 30,433,221                       | 40, 131,340  |                |                |             |                |
|  | 14,021,131                       | 15 150 726                       | 15,952,983            | 16,984,570                       | 10 406 064   | 8              | 5              | 6           | 8              |
| Salaries and Wages   |                                  | 15,159,736                       |                       |                                  | 18,426,861   |                |                |             |                |
| Employee Benefits  | 7,398,872                        | 6,401,366                        | 5,880,277             | 8,921,596                        | 10,640,400   | (13)           | (8)            | 52          | 19             |
| Scholarships and Fellowships                                 | 651,565                          | 728,594                          | 766,857               | 850,390                          | 1,039,128    | 12             | 5              | 11          | 22             |
| Utilities  | 282,692                          | 292,447                          | 303,773               | 336,232                          | 318,494      | 3              | 4              | 11          | (5)            |
| Supplies and Materials                                       | 3,108,907                        | 3,239,587                        | 3,610,171             | 4,057,105                        | 4,218,056    | 4              | 11             | 12          | 4              |
| Depreciation and Amortization                                | 1,804,046                        | 1,909,870                        | 2,027,343             | 2,100,228                        | 2,184,431    | 6              | 6              | 4           | 4              |
| Department of Energy Laboratories                            | 1,271,260                        | 1,139,232                        | 1,054,475             | 1,569,702                        | 1,075,559    | (10)           | (7)            | 49          | (31)           |
| Interest Expense <sup>4. C</sup>                             | 693,027                          | 721,243                          | 746,476               | 767,358                          | 921,796      | 4              | 3              | 3           | 20             |
| Other Expenses   | 4,577,314                        | 4,780,260                        | 4,850,982             | 5,283,590                        | 5,502,477    | 4              | 1              | 9           | 4              |
| Total Expenses   | 33,808,814                       | 34,372,335                       | 35,193,337            | 40,870,771                       | 44,327,202   | 2              | 2              | 16          | 8              |
| Income (Loss) Before Other Changes in Net Position           | (2,511,323)                      | (934,524)                        | 494,387               | (2,431,550)                      | (4,135,262)  | 63             | 153            | (592)       | (70)           |
| OTHER CHANGES IN NET POSITION                                | (=,,                             | (****,*=**,                      | 10 1,001              | (=, ::::,:::)                    | ( -,, )      |                |                | (,          | (,             |
| State Capital Appropriations                                 | 4,156                            | 1,712                            | 32                    |                                  | (654)        | (59)           | (98)           | (100)       |                |
| Capital Gifts and Grants                                     | 248,705                          | 255,559                          | 403,164               | 195,348                          | 251,616      | 3              | 58             | (52)        | 29             |
| Permanent Endowments   | 30,008                           | 20,831                           | 25,328                | 23,065                           | 32,508       | (31)           | 22             | (9)         | 41             |
| Net Appreciation (Depreciation) in Fair Value of Investments | (473,308)                        | 1,721,798                        | 889,534               | 1,386,797                        | 406,198      | 464            | (48)           | 56          | (71)           |
| Total Other Changes in Net Position                          | (190,439)                        | 1,999,900                        | 1,318,058             | 1,605,210                        | 689,668      | 1,150          | (34)           | 22          | (57)           |
| Increase (Decrease) in Net Position                          | (2,701,762)                      | 1,065,376                        | 1,812,445             | (826,340)                        | (3,445,594)  | 139            | 70             | (146)       | (317)          |
| increase (Decrease) in Net Position                          | (2,701,762)                      | 1,005,576                        |                       | (020,340 <i>)</i><br>B           | (3,445,554)  | 139            | 70             | (140)       | (317)          |
| NET POSITION, Beginning of Year                              | 4 024 720                        | 1 210 050                        | <b>A</b><br>2,354,476 | _                                | 3,329,089    | (67)           | 78             | 76          | (20)           |
|  | 4,021,720<br><b>\$ 1,319,958</b> | 1,319,958<br><b>\$ 2,385,334</b> | \$ 4,166,921          | 4,155,429<br><b>\$ 3,329,089</b> |              | 81%            | 75%            | (20%)       | (20)<br>(103%) |
| Net Position, End of Year                                    | \$ 1,319,950                     | \$ 2,305,334                     | \$ 4,100,921          | \$ 3,329,069                     | \$ (116,505) | 01%            | 75%            | (20%)       | (103%)         |
| EXPENDITURES BY FUNCTION                                     |                                  |                                  |                       |                                  |              |                |                |             |                |
| Instruction  | \$ 6,814,684                     | \$ 6,966,479                     | \$ 6,939,892          | \$ 8,267,781                     | \$ 9,042,366 | 2%             | 0%             | 19%         | 9%             |
| Research   | 4,618,459                        | 4,579,067                        | 4,744,416             | 5,249,698                        | 5,492,011    | (1)            | 4              | 11          | 5              |
| Public Service   | 639,022                          | 670,757                          | 712,062               | 770,436                          | 829,864      | <b>`</b> 5′    | 6              | 8           | 8              |
| Academic Support   | 2,460,694                        | 2,416,824                        | 2,742,160             | 3,106,790                        | 3,699,479    | (2)            | 13             | 13          | 19             |
| Student Services   | 1,099,934                        | 1,168,883                        | 1,206,080             | 1,355,666                        | 1,365,576    | 6              | 3              | 12          | 1              |
| Institutional Support  | 1,583,783                        | 1,443,208                        | 1,437,887             | 1,714,488                        | 1,929,186    | (9)            | (0)            | 19          | 13             |
| Operation and Maintenance of Plant                           | 656,635                          | 677,034                          | 657,883               | 733,599                          | 770,489      | 3              | (3)            | 12          | 5              |
| Student Financial Aid  | 649,258                          | 721,538                          | 752,261               | 835,237                          | 1,018,510    | 11             | 4              | 11          | 22             |
| Medical Centers  | 10,004,181                       | 10,451,455                       | 10,749,409            | 12,779,975                       | 14,438,685   | 4              | 3              | 19          | 13             |
| Auxiliary Enterprises  | 1,265,535                        | 1,300,590                        | 1,324,309             | 1,441,436                        | 1,408,764    | 3              | 2              | 9           | (2)            |
|  | , ,                              |                                  |                       |                                  |              | 3<br>6         | 6              | 4           | (2)            |
| Depreciation and Amortization                                | 1,804,046                        | 1,909,870                        | 2,027,341             | 2,100,228                        | 2,184,431    |                |                |             | 4              |
| Impairment of Capital Assets                                 | 10,127                           | 7,354                            | 10,360                | 4,056                            | 12,482       | (27)           | 41             | (61)        | 208            |
| Interest Expense   | 693,027                          | 721,243                          | 746,476               | 767,358                          | 921,796      | 4              | 3              | 3           | 20             |
| Department of Energy Laboratories                            | 1,271,260                        | 1,139,232                        | 1,054,475             | 1,569,702                        | 1,075,559    | (10)           | (7)            | 49          | (31)           |
| Other Expenditures   | 238,169                          | 198,801                          | 88,326                | 174,321                          | 138,004      | (17)           | (56)           | 97          | (21)           |
| Total Expenditures   | \$33,808,814                     | \$34,372,335                     | \$35,193,337          | \$40,870,771                     | \$44,327,202 | 2%             | 2%             | 16%         | 8%             |

<sup>(</sup>A) Net position was restated for the cumulative effect of implementing GASB Statement No. 81.

<sup>(</sup>B) Net position was restated for the cumulative effect of implementing GASB Statement No. 83.

<sup>(</sup>C) Interest expense changed in 2020 due to implementing GASB Statement No. 89.

<sup>(1)</sup> Includes State Hospital Fee Grants received by medical centers.

### University of California System - Campuses and Medical Centers

## **Revenues by Source by Campus**

For Fiscal Year 2020

| (in thousands of dollars)        | Berkeley    | Davis       | Irvine      | Los<br>Angeles | Merced    | Riverside   | San Diego   | San<br>Francisco | Santa<br>Barbara | Santa<br>Cruz | Systemwide<br>& ANR  | DOE Labs    | Total        |
|----------------------------------|-------------|-------------|-------------|----------------|-----------|-------------|-------------|------------------|------------------|---------------|----------------------|-------------|--------------|
|                                  |             |             |             |                |           |             |             |                  |                  |               |                      |             |              |
| Student Tuition and Fees         | \$1,011,824 | \$ 717,604  | \$ 610,320  | \$ 915,637     | \$ 84,639 | \$ 330,857  | \$ 763,540  | \$ 60,688        | \$ 496,296       | \$305,577     | \$ 1,036             |             | \$ 5,298,018 |
| Grants and Contracts:            |             |             |             |                |           |             |             |                  |                  |               |                      |             |              |
| Federal                          | 477,819     | 493,411     | 328,742     | 728,631        | 56,655    | 167,622     | 829,742     | 809,493          | 173,446          | 111,915       | 27,844               |             | 4,205,320    |
| State                            | 51,661      | 146,765     | 17,043      | 66,088         | 5,999     | 15,273      | 55,286      | 102,772          | 7,164            | 8,186         | 98,425               |             | 574,662      |
| Private                          | 194,472     | 151,829     | 95,486      | 276,491        | 4,728     | 31,568      | 320,163     | 434,040          | 62,017           | 30,147        | 7,508                |             | 1,608,449    |
| Local                            | 8,536       | 15,912      | 3,221       | 72,787         | 71        | 3,074       | 19,190      | 225,640          | 1,242            | 1,385         | 7,129                |             | 358,187      |
| Medical Centers <sup>1</sup>     |             | 2,517,709   | 1,351,866   | 2,980,022      |           |             | 2,321,472   | 5,021,295        |                  |               |                      |             | 14,192,364   |
| Educational Activities           | 76,553      | 485,451     | 378,530     | 2,145,629      | 61        | 35,919      | 743,676     | 318,710          | 8,822            | 34,584        | 931                  |             | 4,228,866    |
| Auxiliary Enterprises            | 186,815     | 113,735     | 200,042     | 381,248        | 33,175    | 57,437      | 165,882     | 68,912           | 115,167          | 90,911        | 1,834                |             | 1,415,158    |
| Department of Energy Laboratorie | ŧ           |             |             |                |           |             |             |                  |                  |               |                      | \$1,083,215 | 1,083,215    |
| State Educational Appropriations | 444,543     | 452,388     | 351,979     | 535,734        | 206,801   | 289,572     | 387,759     | 196,019          | 252,074          | 217,289       | 351,947              |             | 3,686,105    |
| Government Direct Grants         | 28,089      | 101,203     | 75,071      | 145,501        | 12,463    | 27,142      | 127,485     | 146,157          | 12,616           | 7,866         |                      |             | 683,593      |
| Private Gifts                    | 326,789     | 77,604      | 50,262      | 364,683        | 3,816     | 14,338      | 158,264     | 394,763          | 55,159           | 21,379        | 49,418               |             | 1,516,475    |
| Investment Income                | 144,584     | 63,496      | 67,040      | 213,550        | 4,449     | 24,547      | 60,433      | 144,630          | 21,100           | 12,660        | (371,179)            |             | 385,310      |
| Other Revenues                   | 81,849      | 35,333      | 18,616      | 168,710        | 9,709     | 30,324      | 142,177     | 38,817           | 44,799           | 12,868        | 373,016 <sup>A</sup> |             | 956,218      |
| Total                            | \$3,033,534 | \$5,372,440 | \$3,548,218 | \$8,994,711    | \$422,566 | \$1,027,673 | \$6,095,069 | \$7,961,936      | \$1,249,902      | \$854,767     | \$547,909            | \$1,083,215 | \$40,191,940 |

<sup>(1)</sup> Includes State Hospital Fee Grants received by medical centers.

<sup>(</sup>A) Includes UC Press, Education Abroad Program, patents revenue and campus assessments for asset management, benefits administration and risk management.

### University of California System - Campuses and Medical Centers

# Expenses by Function by Campus For Fiscal Year 2020

|   |             |             |             | Los         |           |             |             | San         | Santa       | Santa     | Systemwide         |             |              |
|---|-------------|-------------|-------------|-------------|-----------|-------------|-------------|-------------|-------------|-----------|--------------------|-------------|--------------|
| (in thousands of dollars)                 | Berkeley    | Davis       | Irvine      | Angeles     | Merced    | Riverside   | San Diego   | Francisco   | Barbara     | Cruz      | & ANR <sup>1</sup> | DOE Labs    | Total        |
|   |             |             |             |             |           |             |             |             |             |           |                    |             |              |
| Instruction                               | \$ 905,014  | \$ 977,005  | \$ 852,723  | \$2,731,631 | \$ 84,736 | \$ 366,879  | \$ 879,546  | \$ 356,598  | \$ 385,064  | \$216,777 | \$1,286,393        |             | \$ 9,042,366 |
| Research                                  | 578,883     | 591,750     | 285,290     | 866,220     | 34,066    | 129,649     | 899,503     | 1,149,076   | 184,740     | 108,773   | 664,061            |             | 5,492,011    |
| Public Service                            | 76,671      | 94,499      | 10,787      | 176,252     | 8,414     | 7,334       | 23,508      | 157,172     | 12,377      | 44,361    | 218,489            |             | 829,864      |
| Academic Support                          | 130,832     | 297,850     | 291,703     | 949,929     | 28,626    | 45,841      | 888,922     | 395,503     | 72,658      | 42,350    | 555,265            |             | 3,699,479    |
| Student Services                          | 257,582     | 161,157     | 85,089      | 202,918     | 30,026    | 93,476      | 162,952     | 29,015      | 105,551     | 107,204   | 130,606            |             | 1,365,576    |
| Institutional Support                     | 281,457     | 209,826     | 131,023     | 247,102     | 70,734    | 93,829      | 215,402     | 236,495     | 89,221      | 65,625    | 288,472            |             | 1,929,186    |
| Operation and Maintenance of Plant        | 100,191     | 111,703     | 70,972      | 113,207     | 25,416    | 40,968      | 96,810      | 44,206      | 54,233      | 41,872    | 70,911             |             | 770,489      |
| Student Financial Aid                     | 186,299     | 122,915     | 117,464     | 177,333     | 26,202    | 72,556      | 107,662     | 22,872      | 126,947     | 58,069    | 191                |             | 1,018,510    |
| Medical Centers                           |             | 2,541,088   | 1,353,744   | 2,776,350   |           |             | 2,335,833   | 5,288,425   |             |           | 143,245            |             | 14,438,685   |
| Auxiliary Enterprises                     | 156,461     | 101,090     | 132,656     | 380,697     | 35,367    | 64,024      | 172,012     | 42,700      | 98,636      | 110,680   | 114,441            |             | 1,408,764    |
| Depreciation and Amortization             | 235,160     | 263,181     | 226,994     | 415,889     | 45,504    | 74,594      | 321,203     | 349,802     | 86,870      | 65,561    | 99,673             |             | 2,184,431    |
| Impairment of capital assets              | 1,950       | 1,859       | 1,109       | 3,550       |           | 351         | 2,422       | 873         |             | 368       |                    |             | 12,482       |
| Interest Expense                          | 101,265     | 68,030      | 96,526      | 141,013     | 44,747    | 46,538      | 157,665     | 156,883     | 36,145      | 24,872    | 48,112             |             | 921,796      |
| Department of Energy Laboratories Expense |             |             |             |             |           |             |             |             |             |           |                    | \$1,075,559 | 1,075,559    |
| Other Expenses                            | 19,077      | 42          | 15,939      | 23,600      | 27,369    | 7,461       | 26,836      | 1,516       | 4,311       | 7,832     | 4,021              |             | 138,004      |
| Total                                     | \$3,030,842 | \$5,541,995 | \$3,672,019 | \$9,205,691 | \$461,207 | \$1,043,500 | \$6,290,276 | \$8,231,136 | \$1,256,753 | \$894,344 | \$3,623,880        | \$1,075,559 | \$44,327,202 |

<sup>(1)</sup> Includes OPEB and pension accruals as well as expenses related to systemwide programs (Education Abroad, Agriculture & Natural Resources) and UCOP activities.

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### **Definition of Expense Functions**

#### Instruction

The instruction category includes expenditures of instructional departments, as well as expenditures for research done as a part of regular instructional programs, Summer Sessions and University Extension.

#### Research

The research category includes all expenses for activities specifically organized to produce research, whether commissioned by an external agency or separately budgeted by an organizational unit within the University. It includes expenses for individual and/or project research, as well as that of institutes and research centers.

#### **Public Service**

The public service category includes expenses for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the University. Examples include community service programs, cooperative extension services, cultural events, and museums intended primarily for the public (i.e., not intended primarily for instructional or research purposes).

#### **Academic Support**

The academic support category includes expenses incurred to provide support services for the University's primary missions: instruction, research, and public service. It includes libraries, museums and galleries, educational media services, academic support information technology, ancillary support (providing opportunities for students to gain practical experience/professional training, e.g., demonstration school, dental clinics, etc.), and academic administration (e.g., academic deans, including deans of research or graduate schools, and college deans).

#### **Student Services**

The student services category includes expenses incurred for offices of admissions and the registrar and activities with the primary purpose of contributing to students' emotional and physical well-being and intellectual, cultural, and social development outside the context of the formal instruction program. It includes expenses for student activities, cultural events, intramural athletics for certain programs or campuses, student organizations, counseling and career guidance, student aid administration, and student health services.

#### **Institutional Support**

The institutional support category includes expenses for central, executive-level activities concerned with management and long-range planning for the entire University, such as the Board of Regents, Office of the President, planning and programming operations, and legal services; fiscal operations, including the investment office; administrative information technology (when not accounted for in other categories); space management; employee personnel and records; logistical activities that provide procurement, storerooms, printing; transportation services to the institution; support services to faculty and staff that are not operated as auxiliary enterprises; and activities concerned with community and alumni relations, including development and fundraising.

#### **Operation and Maintenance of Plant**

The operation and maintenance of plant category includes all expenses for the administration, supervision, operation, maintenance, preservation, and protection of the institution's physical plant. They include expenses normally incurred for such items as janitorial and utility services; repairs and ordinary or normal alterations of buildings, furniture, and equipment; care of grounds; maintenance and operation of buildings and other plant facilities; security; earthquake and disaster preparedness; safety; hazardous waste disposal; property, liability, and all other insurance relating to property; space and capital leasing; facility planning and management; and central receiving. It does not include interest expense on capital-related debt.

#### **Student Financial Aid**

The student financial aid category includes expenses for scholarships and fellowships—from restricted or unrestricted funds—in the form of grants to students, resulting from selection by the University or from an entitlement program. The category also includes trainee stipends, prizes, and awards.

#### **Medical Centers**

The medical centers category includes all expenses associated with the patient care operations of a hospital, including nursing and other professional services, general services, administrative services, fiscal services, depreciation and charges for physical plant operations.

#### **Auxiliary Enterprises**

The auxiliary enterprises category includes all expenses associated with enterprises that are operated primarily for service to students and staff. Examples of auxiliary enterprises include housing operations, non-housing food service operations, parking operations, bookstores, student centers/unions, child-care centers and athletic expenses for certain programs or campuses.

#### **Depreciation and Amortization**

The depreciation and amortization category includes the systematic allocation of the cost of long-lived assets associated with infrastructure, buildings and improvements, equipment, computer software, intangible assets (e.g., easements, land rights, trademarks, patents, etc.) and library books and collections, over their estimated useful lives.

#### **Impairment of Capital Assets**

Impairment losses for capital assets are reported when its service utility has declined significantly and unexpectedly.

#### **Interest Expense**

The interest category includes the expense associated with revenue bonds, capital leases, third party debt, commercial paper, mortgages and other borrowings, interest rate swaps, and the amortization of discounts and premiums.

#### **DOE Laboratory**

This category includes the costs associated with the operation and management of the Lawrence Berkeley National Laboratory.

#### Other

This category includes expenses that are not included in the other categories above.

## **C**AMPUSES

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#### University of California Berkeley

### **Summary of Actual Revenues and Expenses**

For Fiscal Years 2016 through 2020 **Annual Percentage Change** 2017 (in thousands of dollars) 2016 2017 2018 2019 2020 2018 2019 2020 **REVENUES** Student Tuition and Fees 781.081 \$ 834.441 \$ 933.909 \$ 968.549 \$ 1.011.824 7% 12% 4% 4% 716.612 698.138 739.922 732.468 732.488 6 (1) 0.003 **Grants and Contracts** (3)**Educational Activities** 84.563 85.636 88.108 91.000 76.553 1 3 3 (16)**Auxiliary Enterprises** 182,063 204,941 186,434 197,727 186,815 13 (9)6 (6) State Educational Appropriations 376,690 444,543 7 (3)13 402,315 390,931 441,109 1 28.089 **Government Direct Grants** 2 326,789 12 18 Private Gifts 238,185 267,563 315,857 318,866 1 5 Investment Income 115.015 121.001 130.596 146.385 144.584 8 12 (1) Other Revenues 51,173 57,924 81.875 98.206 81.849 13 41 20 (17)**Total Revenues** 2,545,382 2,671,959 2,867,632 2,994,310 3,033,534 5 7 4 1 **EXPENSES** Salaries and Wages 1.199.051 1,219,539 1,255,313 1.294.488 1.388.250 2 3 3 7 **Employee Benefits** 443.518 454,313 457.075 467.949 504,466 2 2 8 1 Scholarships and Fellowships 136,510 134,580 167,418 160,293 185,427 (1) 24 (4) 16 Utilities 37,529 40,952 31,944 39,277 36,364 9 (22)23 (7) Supplies and Materials 167.791 155.915 157.992 173.936 151.269 (7)10 (13)1 Depreciation and Amortization 218.932 228.367 224.036 235.967 235.160 4 (2)5 (0.3)Interest Expense 94.094 100.132 99.093 100.473 101.265 6 (1)1 Other Expenses 415.215 402.962 394.924 430.044 428.641 (3)(2)9 (0.3)**Total Expenses** 2,712,640 2,736,760 2,787,795 2,902,427 3.030.842 1 2 4 4 Income (Loss) Before Other Changes in Net Position (167, 258)(64,801)79,837 91,883 2,692 61 223 15 (97)OTHER CHANGES IN NET POSITION Capital Gifts and Grants 26,241 53,993 100,925 29.354 67.088 106 87 (71)129 88,278 67.229 5.084 47,173 (271)(92)828 Transfers (151, 152)144 114,261 **Total Other Changes in Net Position** 114.519 (97, 159)168.154 34.438 (185)273 (80) 232 Increase (Decrease) in Net Position 247.991 126.321 (207)253 (52.739)(161.960)116.953 (49) (7) **NET POSITION, Beginning of Year** 4,834,406 4,781,667 4,619,707 4,859,741 4,986,062 (1) (3)5 3 Net Position, End of Year \$ 4,781,667 \$ 4,619,707 \$ 4,867,698 \$ 4,986,062 \$ 5,103,015 (3%) 5% 2% 2% **EXPENDITURES BY FUNCTION** 905.014 5% 8% Instruction 747.059 \$ 771.410 \$ 801.114 \$ 838.828 \$ 3% 4% Research 562.308 554.857 564.659 577.337 578.883 (1)2 2 0.3 Public Service 81,266 79.946 79.104 79.235 76.671 (2)(1)0.2 (3)Academic Support 135,325 131,756 130,832 (3)119,521 120,815 (9)1 8 7 Student Services 214,347 222,631 232,364 247,756 257,582 4 4 4 (5)(2)5 Institutional Support 276.140 261.518 257.320 269.019 281.457 83,825 (1) 12 Operation and Maintenance of Plant 87,679 86,722 96,972 100,191 5 3 Student Financial Aid 138.556 135.583 168.802 161.438 186.299 (2)25 (4) 15 **Auxiliary Enterprises** 140.420 148,553 134,438 147.948 156,461 6 (10)10 6 **Depreciation and Amortization** 218.932 228.367 224,036 235.967 235.160 4 (2)5 (0.3)Impairment of Capital Assets 4.863 890 1.950 (82)119 Interest Expense 6 94.094 100.132 99.093 100.473 101.265 (1) 1 Other Expenditures 20,368 14,328 25,749 19,077 (30)10 63 (26)15,759

\$ 2,787,795

\$ 2,736,760

\$ 2,902,427

\$ 3,030,842

\$ 2,712,640

2%

4%

4%

1%

**Total Expenditures** 

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2019 of \$7,957,000.

# Summary of Actual Revenues and Expenses

|  | F            | or Fiscal Years | 2016 through | 2020           |              | An    | nge   |         |        |
|--|--------------|-----------------|--------------|----------------|--------------|-------|-------|---------|--------|
| (in thousands of dollars)                                    | 2016         | 2017            | 2018         | 2019           | 2020         | 2017  | 2018  | 2019    | 2020   |
| REVENUES   |              |                 |              |                |              |       |       |         |        |
| Student Tuition and Fees                                     | \$ 526,931   | \$ 571,058      | \$ 674,801   | \$ 695,034     | \$ 717,604   | 8%    | 18%   | 3%      | 3%     |
| Grants and Contracts   | 746,229      | 742,373         | 765,730      | 797,949        | 807,917      | (1)   | 3     | 4       | 1      |
| Medical Centers <sup>1</sup>                                 | 1,933,288    | 2,149,904       | 2,225,737    | 2,337,369      | 2,517,709    | 11    | 4     | 5       | 8      |
| Educational Activities                                       | 402,167      | 444,969         | 457,291      | 471,309        | 485,451      | 11    | 3     | 3       | 3      |
| Auxiliary Enterprises  | 96,290       | 97,569          | 114,957      | 118,741        | 113,735      | 1     | 18    | 3       | (4)    |
| State Educational Appropriations                             | 409,856      | 433,831         | 397,508      | 428,760        | 452,388      | 6     | (8)   | 8       | 6      |
| Government Direct Grants                                     | .00,000      | 100,001         | 00.,000      | .20,.00        | 101,203      | · ·   | (0)   | ŭ       | ŭ      |
| Private Gifts  | 69,564       | 75,630          | 73,670       | 75,782         | 77,604       | 9     | (3)   | 3       | 2      |
| Investment Income  | 71,928       | 74,681          | 85,754       | 109,821        | 63,496       | 4     | 15    | 28      | (42)   |
| Other Revenues   | 83,082       | 97,135          | 46,156       | 39,063         | 35,333       | 17    | (52)  | (15)    | (10)   |
| Total Revenues   | 4,339,335    | 4,687,150       | 4,841,604    | 5,073,828      | 5,372,440    | 8     | 3     | 5       | 6      |
| EXPENSES   | • •          |                 | , ,          | , ,            | <u> </u>     |       |       |         |        |
| Salaries and Wages   | 2,045,962    | 2,193,578       | 2,329,957    | 2,413,501      | 2,597,226    | 7     | 6     | 4       | 8      |
| Employee Benefits  | 791,776      | 859,893         | 856,699      | 1,080,124      | 1,261,320    | 9     | (0.4) | 26      | 17     |
| Scholarships and Fellowships                                 | 89,308       | 88,371          | 100,223      | 105,905        | 122,629      | (1)   | 13    | 6       | 16     |
| Utilities  | 35,334       | 37,731          | 36,684       | 40,277         | 35,896       | 7     | (3)   | 10      | (11)   |
| Supplies and Materials                                       | 457,921      | 473,984         | 524,905      | 548,252        | 570,005      | 4     | 11    | 4       | 4      |
| Depreciation and Amortization                                | 220,563      | 230,530         | 242,642      | 238,252        | 263,181      | 5     | 5     | (2)     | 10     |
| Interest Expense   | 63,023       | 57,023          | 59,181       | 57,644         | 68,030       | (10)  | 4     | (3)     | 18     |
| Other Expenses   | 619,883      | 627,338         | 583,532      | 623,909        | 623,708      | 1     | (7)   | 7       | (0.03) |
| Total Expenses   | 4,323,770    | 4,568,448       | 4,733,823    | 5,107,864      | 5,541,995    | 6     | 4     | 8       | 8      |
| Income (Loss) Before Other Changes in Net Position           | 15,565       | 118,702         | 107,781      | (34,036)       | (169,555)    | 663   | (9)   | (132)   | (398)  |
| OTHER CHANGES IN NET POSITION                                | ,            | ,               | ,            | (5.,555)       | (111,111)    |       | (-,   | ()      | (,     |
| State Capital Appropriations                                 | (51)         |                 |              |                |              | 100   |       |         |        |
| Capital Gifts and Grants                                     | 9,242        | 9,894           | 7,970        | 22,654         | 39,830       | 7     | (19)  | 184     | 76     |
| Net Appreciation (Depreciation) in Fair Value of Investments | 13           | 24              | 32           | 6,725          | 151          | 85    | 33    | 20,916  | (98)   |
| Transfers  | 68,116       | (20,334)        | (73,621)     | (471,860)      | 231,073      | (130) | (262) | (541)   | 149    |
| Total Other Changes in Net Position                          | 77,320       | (10,416)        | (65,619)     | (442,481)      | 271,054      | (113) | (530) | (574)   | 161    |
| Increase (Decrease) in Net Position                          | 92,885       | 108,286         | 42,162       | (476,517)      | 101,499      | 17    | (61)  | (1,230) | 121    |
| increase (Decrease) in Net Position                          | 92,003       | 100,200<br>A    | 42,102       | (470,517)<br>B | 101,433      | 17    | (01)  | (1,230) | 121    |
| NET POSITION, Beginning of Year                              | 3,349,603    | 2,248,618       | 2,356,904    | 2,400,794      | 1,924,277    | (33)  | 5     | 2       | (20)   |
| Net Position, End of Year                                    | \$ 3,442,488 | \$ 2,356,904    | \$ 2,399,066 | \$ 1,924,277   | \$ 2,025,776 | (32%) | 2%    | (20%)   | 5%     |
| EXPENDITURES BY FUNCTION                                     |              |                 |              |                |              |       |       |         |        |
| Instruction  | \$ 804,992   | \$ 873,746      | \$ 922,473   | \$ 941,404     | \$ 977,005   | 9%    | 6%    | 2%      | 4%     |
| Research   | 547,535      | 537,670         | 575,320      | 590,822        | 591,750      | (2)   | 7     | 3       | 0.2    |
| Public Service   | 84,839       | 93,117          | 92,182       | 94,687         | 94,499       | 10    | (1)   | 3       | (0.2)  |
| Academic Support   | 279,397      | 277,291         | 270,105      | 284,103        | 297,850      | (1)   | (3)   | 5       | 5      |
| Student Services   | 142,922      | 151,953         | 156,546      | 155,030        | 161,157      | 6     | 3     | (1)     | 4      |
| Institutional Support  | 125,445      | 161,677         | 167,791      | 185,554        | 209,826      | 29    | 4     | 11      | 13     |
| Operation and Maintenance of Plant                           | 92,104       | 101,185         | 102,808      | 108,820        | 111,703      | 10    | 2     | 6       | 3      |
| Student Financial Aid  | 88,472       | 87,817          | 99,574       | 105,725        | 122,915      | (1)   | 13    | 6       | 16     |
| Medical Centers  | 1,766,259    | 1,874,451       | 1,918,701    | 2,218,032      | 2,541,088    | e´    | 2     | 16      | 15     |
| Auxiliary Enterprises  | 94,830       | 105,441         | 121,664      | 125,647        | 101,090      | 11    | 15    | 3       | (20)   |
| Depreciation and Amortization                                | 220,563      | 230,530         | 242,642      | 238,252        | 263,181      | 5     | 5     | (2)     | 10     |
| Impairment of Capital Assets                                 | 1,740        | 1,384           | 1,628        | 286            | 1,859        | (20)  | 18    | (82)    | 550    |
| Interest Expense   | 63,023       | 57,023          | 59,181       | 57,644         | 68,030       | (10)  | 4     | (3)     | 18     |
| Other Expenditures   | 11,649       | 15,163          | 3,208        | 1,858          | 42           | 30    | (79)  | (42)    | (98)   |
| Total Expenditures   | \$ 4,323,770 | \$ 4,568,448    | \$ 4,733,823 | \$ 5,107,864   | \$ 5,541,995 | 6%    | 4%    | 8%      | 8%     |
| Total Expeliatures   | Ψ 7,323,110  | Ψ 7,500,440     | Ψ 4,133,023  | Ψ 3,107,004    | Ψ 3,3+1,333  | 0 /0  | 4 /0  | 0 /0    | U /0   |

<sup>(1)</sup> Includes State Hospital Fee Grants received by medical centers.

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2017 of \$1,193,870,000.
(B) Net position was restated for the effect of accounting changes implemented in FY 2019 of \$(1,728,000).

#### University of California Irvine

### **Summary of Actual Revenues and Expenses**

For Fiscal Years 2016 through 2020 **Annual Percentage Change** 2017 (in thousands of dollars) 2016 2017 2018 2019 2020 2018 2019 2020 **REVENUES** \$ \$ 610.320 8% 13% Student Tuition and Fees \$ 483,255 \$ 523,326 \$ 590,428 631,541 7% (3%)**Grants and Contracts** 343.306 358.762 393.040 398.294 444.492 5 10 1 12 Medical Centers<sup>1</sup> 1,019,704 1,114,548 1,183,808 1,286,340 1,351,866 9 6 9 5 6 12 **Educational Activities** 281.319 298.991 335.290 351.184 378.530 8 **Auxiliary Enterprises** 178.019 203.165 267,306 275,795 200.042 14 32 3 (27)State Educational Appropriations 322,749 351.979 7 (7)14 300,726 299,228 339,672 4 **Government Direct Grants** 75.071 17 Private Gifts 42.622 44.161 50.427 59.127 50.262 14 (15)44.999 27.573 33.044 51.315 67.040 (39)20 55 31 Investment Income 24,204 Other Revenues 93,125 90,789 22,959 18,616 (3)(75)5 (23)**Total Revenues** 2,787,075 2,984,064 3,175,530 3,417,472 3,548,218 7 6 8 4 **EXPENSES** Salaries and Wages 1,238,210 1,339,389 1,365,512 1,484,536 1,653,937 8 2 9 11 **Employee Benefits** 458.884 517,228 439.780 582.154 698.023 13 (15)32 20 Scholarships and Fellowships 77.452 77.802 85.412 83.433 108.507 0.5 10 (2)30 Utilities 23.616 24.269 24.210 24.556 23.069 3 (0.2)(6)1 Supplies and Materials 288,298 281.888 331.461 388.645 413.900 (2)18 17 6 186.922 5 Depreciation and Amortization 199.508 206.189 216.748 226.994 3 5 Interest Expense 82,642 82,401 76,718 84,283 96,526 (0.3)(7)10 15 Other Expenses 404,391 410,972 410,536 417,992 451,063 2 (0.1)2 8 12 12 **Total Expenses** 2,760,415 2,933,457 2,939,818 3,282,347 3,672,019 6 0 90 366 (43) Income (Loss) Before Other Changes in Net Position 26,660 50,607 235,712 135,125 (123,801)(192)OTHER CHANGES IN NET POSITION 204 (100)State Capital Appropriations Capital Gifts and Grants 51.408 45.225 78.895 44.855 20.859 (12)74 (43)(53)(125)Transfers 76,883 (327,875)100,732 (25, 263)128,392 (526)131 608 **Total Other Changes in Net Position** 128,495 (282,650)179,627 19,592 149,251 (320)164 (89) 662 155,155 415,339 154,717 (250)279 Increase (Decrease) in Net Position (232,043)25,450 (63)(84)**NET POSITION, Beginning of Year** 2.666.091 2.235.741 2,003,698 2.416.649 2.571.366 (16)(10)21 6 6% 1% Net Position. End of Year \$ 2.821.246 \$ 2.003.698 \$ 2.419.037 \$ 2.571.366 \$ 2,596,816 (29%)21% **EXPENDITURES BY FUNCTION** 4% Instruction 659.044 \$ 720.220 \$ 722.946 \$ 818.185 \$ 852,723 9% 0.4% 13% 247.673 261.634 282.903 284.192 285.290 6 8 0.5 0.4 Research Public Service 10.341 13,168 8.628 12.377 10.787 27 (34)43 (13)Academic Support 168.153 180.450 200.349 201.777 291.703 7 11 45 Student Services 92.303 105.006 124.040 131.682 85.089 18 6 (35)14 (22)17 72 Institutional Support 100.468 83.408 65.266 76.151 131.023 (17)Operation and Maintenance of Plant 46.916 52.539 56.849 61.972 70.972 12 8 9 15 Student Financial Aid 84.603 83.666 93.265 92.259 117.464 (1)11 (1) 27 **Medical Centers** 923 593 1.010.205 947.281 1.155.792 1.353.744 (6)22 17 **Auxiliary Enterprises** 146.951 131.192 139.458 131.760 132.656 (11)6 (6)1 Depreciation and Amortization 186.922 199.508 206.189 216.748 226.994 3 5 5 7 Impairment of Capital Assets (16)(24)123 1,191 771 651 498 1,109 (35)Interest Expense 82,642 82,401 76,718 84,283 96,526 (0.3)(7)10 15 Other Expenditures 9,615 15,939 9 9,289 15,275 14,671 (3)64 (4)**Total Expenditures** \$ 2,760,415 \$ 2,933,457 \$ 2,939,818 \$ 3,282,347 \$ 3,672,019 6% 0.2% 12% 12%

<sup>(1)</sup> Includes State Hospital Fee Grants received by medical centers.

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2017 of \$585,505,000.

<sup>(</sup>B) Net position was restated for the effect of accounting changes implemented in FY 2019 of \$2,388,000.

|  | F            | or Fiscal Years       |                  | Annual Percentage Change |              |        |       |          |                  |
|--|--------------|-----------------------|------------------|--------------------------|--------------|--------|-------|----------|------------------|
| (in thousands of dollars)                          | 2016         | 2017                  | 2018             | 2019                     | 2020         | 2017   | 2018  | 2019     | 2020             |
| REVENUES   |              |                       |                  |                          |              |        |       |          |                  |
| Student Tuition and Fees                           | \$ 746,857   | \$ 832,780            | \$ 844,592       | \$ 929,380               | \$ 915,637   | 12%    | 1%    | 10%      | (1%)             |
| Grants and Contracts                               | 990,626      | 1,009,035             | 1,083,434        | 1,113,845                | 1,143,997    | 2      | 7     | 3        | ` 3              |
| Medical Centers <sup>1</sup>                       | 2,266,084    | 2,405,386             | 2,416,143        | 2,802,523                | 2,980,022    | 6      | 0.4   | 16       | 6                |
| Educational Activities                             | 1,370,956    | 1,548,596             | 1,705,043        | 1,958,943                | 2,145,629    | 13     | 10    | 15       | 10               |
| Auxiliary Enterprises                              | 395,779      | 457,298               | 477,307          | 471,632                  | 381,248      | 16     | 4     | (1)      | (19)             |
| State Educational Appropriations                   | 499,582      | 510,684               | 448,284          | 493,091                  | 535,734      | 2      | (12)  | 10       | ` 9 <sup>′</sup> |
| Government Direct Grants                           |              |                       |                  |                          | 145,501      |        |       |          |                  |
| Private Gifts                                      | 314,330      | 308,100               | 378,856          | 366,761                  | 364,683      | (2)    | 23    | (3)      | (1)              |
| Investment Income                                  | 92,644       | 83,645                | 122,661          | 135,000                  | 213,550      | (10)   | 47    | 10       | 58               |
| Other Revenues                                     | 236,468      | 310,224               | 177,260          | 255,656                  | 168,710      | 31     | (43)  | 44       | (34)             |
| Total Revenues                                     | 6,913,326    | 7,465,748             | 7,653,580        | 8,526,831                | 8,994,711    | 8      | 3     | 11       | 5_               |
| EXPENSES   |              |                       |                  |                          |              |        |       |          |                  |
| Salaries and Wages                                 | 3,278,080    | 3,561,504             | 3,705,614        | 3,970,361                | 4,280,519    | 9      | 4     | 7        | 8                |
| Employee Benefits                                  | 1,145,408    | 1,270,189             | 1,277,160        | 1,507,061                | 1,712,151    | 11     | 1     | 18       | 14               |
| Scholarships and Fellowships                       | 58,291       | 118,279               | 91,206           | 154,293                  | 174,407      | 103    | (23)  | 69       | 13               |
| Utilities  | 53,216       | 53,741                | 57,139           | 61,938                   | 58,511       | 1      | 6     | 8        | (6)              |
| Supplies and Materials                             | 796,932      | 847,521               | 947,015          | 1,058,025                | 1,099,902    | 6      | 12    | 12       | 4                |
| Depreciation and Amortization                      | 364,284      | 374,672               | 388,870          | 407,185                  | 415,889      | 3      | 4     | 5        | 2                |
| Interest Expense                                   | 138,817      | 137,725               | 134,078          | 132,763                  | 141,013      | (1)    | (3)   | (1)      | 6                |
| Other Expenses                                     | 1,095,226    | 1,130,764             | 1,069,993        | 1,177,673                | 1,323,299    | 3      | (5)   | 10       | 12               |
| Total Expenses                                     | 6,930,254    | 7,494,395             | 7,671,075        | 8,469,299                | 9,205,691    | 8      | 2     | 10       | 9_               |
| Income (Loss) Before Other Changes in Net Position | (16,928)     | (28,647)              | (17,495)         | 57,532                   | (210,980)    | (69)   | 39    | 429      | (467)            |
| OTHER CHANGES IN NET POSITION                      |              |                       |                  |                          |              |        |       |          |                  |
| State Capital Appropriations                       | 1,361        | 989                   |                  |                          |              | (27)   | (100) |          |                  |
| Capital Gifts and Grants                           | 37,492       | 34,577                | 28,385           | 20,600                   | 34,593       | (8)    | (18)  | (27)     | 68               |
| Transfers  | (266,113)    | (110,099)             | (74,484)         | (143,837)                | 14,492       | 59     | 32    | (93)     | 110              |
| Total Other Changes in Net Position                | (227,260)    | (74,533)              | (46,099)         | (123,237)                | 49,085       | 67     | 38    | (167)    | 140              |
| Decrease in Net Position                           | (244,188)    | (103,180)             | (63,594)         | (65,705)                 | (161,895)    | 58     | 38    | (3)      | (146)            |
| NET POSITION, Beginning of Year                    | 7,019,311    | <b>A</b><br>5,450,882 | 5,347,702        | в<br>5,283,257           | 5,217,552    | (22)   | (2)   | (1)      | (1)              |
| Net Position, End of Year                          | \$ 6,775,123 | \$ 5,347,702          | \$ 5,284,108     | \$ 5,217,552             | \$ 5,055,657 | (21%)  | (1%)  | (1%)     | (3%)             |
| EXPENDITURES BY FUNCTION                           | + -,,        | + -,,                 | <del>+ -,,</del> | + -,=,                   | + -,,        | (=175) | (175) | (170)    | (0.0)            |
| Instruction  | \$ 1,966,742 | \$ 2,170,179          | \$ 2,307,750     | \$ 2,524,248             | \$ 2,731,631 | 10%    | 6%    | 9%       | 8%               |
| Research   | 752,572      | 790,148               | 837.225          | 836,425                  | 866,220      | 5      | 6     | (0.1)    | 4                |
| Public Service                                     | 127,842      | 139,301               | 152,838          | 151,473                  | 176,252      | 9      | 10    | (1)      | 16               |
| Academic Support                                   | 614,672      | 692,741               | 731,861          | 812,580                  | 949,929      | 13     | 6     | 11       | 17               |
| • •  | 160,945      | ·                     | 185,237          | ·                        | ·            | 9      | 5     | 6        | 4                |
| Student Services                                   |              | 176,063               |                  | 195,654                  | 202,918      |        |       |          |                  |
| Institutional Support                              | 254,252      | 262,520               | 192,284          | 219,007                  | 247,102      | 3      | (27)  | 14<br>17 | 13               |
| Operation and Maintenance of Plant                 | 103,320      | 98,876                | 86,976           | 101,751                  | 113,207      | (4)    | (12)  |          | 11               |
| Student Financial Aid                              | 60,764       | 120,937               | 93,838           | 157,685                  | 177,333      | 99     | (22)  | 68       | 12               |
| Medical Centers                                    | 2,013,066    | 2,108,305             | 2,128,078        | 2,516,988                | 2,776,350    | 5      | 1     | 18       | 10               |
| Auxiliary Enterprises                              | 342,662      | 374,550               | 397,896          | 394,780                  | 380,697      | 9      | 6     | (1)      | (4)              |
| Depreciation and Amortization                      | 364,284      | 374,672               | 388,870          | 407,185                  | 415,889      | 3      | 4     | 5        | 2                |
| Impairment of Capital Assets                       | 3,712        | 2,305                 | 456              | 1,080                    | 3,550        | (38)   | (80)  | 137      | 229              |
| Interest Expense                                   | 138,817      | 137,725               | 134,078          | 132,763                  | 141,013      | (1)    | (3)   | (1)      | 6                |
| Other Expenditures                                 | 26,604       | 46,073                | 33,688           | 17,680                   | 23,600       | 73     | (27)  | (48)     | 33               |
| Total Expenditures                                 | \$ 6,930,254 | \$ 7,494,395          | \$ 7,671,075     | \$ 8,469,299             | \$ 9,205,691 | 8%     | 2%    | 10%      | 9%               |

<sup>(1)</sup> Includes State Hospital Fee Grants received by medical centers.

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2017 of \$1,324,241,000.
(B) Net position was restated for the effect of accounting changes implemented in FY 2019 of \$851,000.

## University of California Merced

|   | F             | or F | iscal Years | s 201 | 6 through | 2020 | )         |               | An               | nual Percei | ntage Chan | ae                |
|---|---------------|------|-------------|-------|-----------|------|-----------|---------------|------------------|-------------|------------|-------------------|
| (in thousands of dollars)                 | 2016          |      | 2017        |       | 2018      |      | 2019      | 2020          | 2017             | 2018        | 2019       | 2020              |
| REVENUES                                  |               |      |             |       |           |      |           | <u>.</u>      |                  |             |            |                   |
| Student Tuition and Fees                  | \$<br>62,898  | \$   | 69,115      | \$    | 75,615    | \$   | 84,783    | \$<br>84,639  | 10%              | 9%          | 12%        | (0.2%)            |
| Grants and Contracts                      | 41,187        |      | 46,519      |       | 51,851    |      | 59,288    | 67,453        | 13               | 11          | 14         | ` 14 <sup>′</sup> |
| Educational Activities                    | 47            |      | 69          |       | 85        |      | 84        | 61            | 47               | 23          | (1)        | (27)              |
| Auxiliary Enterprises                     | 24,694        |      | 27,651      |       | 29,272    |      | 36,889    | 33,175        | 12               | 6           | 26         | (10)              |
| State Educational Appropriations          | 139,428       |      | 159,149     |       | 161,687   |      | 167,166   | 206,801       | 14               | 2           | 3          | 24                |
| Government Direct Grants                  |               |      |             |       |           |      |           | 12,463        |                  |             |            |                   |
| Private Gifts                             | 3,287         |      | 1,861       |       | 2,585     |      | 3,039     | 3,816         | (43)             | 39          | 18         | 26                |
| Investment Income                         | 3,453         |      | 3,838       |       | 4,404     |      | 5,343     | 4,449         | 11               | 15          | 21         | (17)              |
| Other Revenues                            | 6,592         |      | 9,243       |       | 8,331     |      | 10,544    | 9,709         | 40               | (10)        | 27         | (8)               |
| Total Revenues                            | 281,586       |      | 317,445     |       | 333,830   |      | 367,136   | 422,566       | 13               | 5           | 10         | 15                |
| EXPENSES                                  |               |      |             |       |           |      |           |               |                  |             |            |                   |
| Salaries and Wages                        | 118,552       |      | 126,041     |       | 140,395   |      | 156,556   | 170,872       | 6                | 11          | 12         | 9                 |
| Employee Benefits                         | 48,440        |      | 52,968      |       | 57,502    |      | 61,183    | 68,921        | 9                | 9           | 6          | 13                |
| Scholarships and Fellowships              | 14,736        |      | 16,612      |       | 17,781    |      | 15,967    | 26,197        | 13               | 7           | (10)       | 64                |
| Utilities                                 | 4,945         |      | 5,781       |       | 5,835     |      | 5,108     | 6,197         | 17               | 1           | (12)       | 21                |
| Supplies and Materials                    | 20,370        |      | 19,889      |       | 25,002    |      | 24,256    | 44,588        | (2)              | 26          | (3)        | 84                |
| Depreciation and Amortization             | 26,705        |      | 29,906      |       | 30,676    |      | 35,985    | 45,504        | 12               | 3           | 17         | 26                |
| Interest Expense                          | 22,257        |      | 28,111      |       | 20,616    |      | 41,478    | 44,747        | 26               | (27)        | 101        | 8                 |
| Other Expenses                            | 51,976        |      | 48,737      |       | 48,482    |      | 53,263    | 54,181        | (6)              | (1)         | 10         | 2                 |
| Total Expenses                            | 307,981       |      | 328,045     |       | 346,289   |      | 393,796   | 461,207       | 7                | 6           | 14         | 17                |
| Loss Before Other Changes in Net Position | (26,395)      |      | (10,600)    |       | (12,459)  |      | (26,660)  | (38,641)      | 60               | (18)        | (114)      | (45)              |
| OTHER CHANGES IN NET POSITION             |               |      |             |       |           |      |           |               |                  |             |            |                   |
| State Capital Appropriations              | 1,544         |      | 55          |       |           |      |           |               | (96)             | (100)       |            |                   |
| Capital Gifts and Grants                  | 10,000        |      | (388)       |       | 156       |      | (220)     | 308           | (104)            | 140         | (241)      | 240               |
| Transfers                                 | 51,312        |      | 52,923      |       | 270,754   |      | 233,591   | 183,588       | 3                | 412         | (14)       | (21)              |
| Total Other Changes in Net Position       | 62,856        |      | 52,590      |       | 270,910   |      | 233,371   | 183,896       | (16)             | 415         | (14)       | (21)              |
| Increase in Net Position                  | 36,461        |      | 41,990      |       | 258,451   |      | 206,711   | 145,255       | 15               | 516         | (20)       | (30)              |
| NET POSITION, Beginning of Year           | 592,644       |      | 629,105     |       | 671,095   |      | 929,546   | 1,136,257     | 6                | 7           | 39         | 22                |
| Net Position, End of Year                 | \$<br>629,105 | \$   | 671,095     | \$    | 929,546   | \$   | 1,136,257 | 1,281,512     | 7%               | 39%         | 22%        | 13%               |
| EXPENDITURES BY FUNCTION                  |               |      |             |       |           |      |           |               |                  |             |            |                   |
| Instruction                               | \$<br>57,168  | \$   | 61,915      | \$    | 69,261    | \$   | 76,986    | \$<br>84,736  | 8%               | 12%         | 11%        | 10%               |
| Research                                  | 22,763        |      | 24,622      |       | 28,834    |      | 33,393    | 34,066        | 8                | 17          | 16         | 2                 |
| Public Service                            | 4,667         |      | 5,852       |       | 6,206     |      | 7,350     | 8,414         | 25               | 6           | 18         | 14                |
| Academic Support                          | 23,504        |      | 24,863      |       | 25,553    |      | 26,568    | 28,626        | 6                | 3           | 4          | 8                 |
| Student Services                          | 22,970        |      | 25,741      |       | 28,966    |      | 30,701    | 30,026        | 12               | 13          | 6          | (2)               |
| Institutional Support                     | 70,890        |      | 60,847      |       | 61,513    |      | 62,997    | 70,734        | (14)             | 1           | 2          | 12                |
| Operation and Maintenance of Plant        | 18,413        |      | 18,570      |       | 18,570    |      | 20,671    | 25,416        | ` 1 <sup>′</sup> |             | 11         | 23                |
| Student Financial Aid                     | 14,733        |      | 16,583      |       | 17,754    |      | 15,973    | 26,202        | 13               | 7           | (10)       | 64                |
| Auxiliary Enterprises                     | 20,660        |      | 28,657      |       | 31,887    |      | 37,093    | 35,367        | 39               | 11          | 16         | (5)               |
| Depreciation and Amortization             | 26,705        |      | 29,906      |       | 30,676    |      | 35,985    | 45,504        | 12               | 3           | 17         | 26                |
| Interest Expense                          | 22,257        |      | 28,111      |       | 20,616    |      | 41,478    | 44,747        | 26               | (27)        | 101        | 8                 |
| Other Expenditures                        | 3,251         |      | 2,378       |       | 6,453     |      | 4,601     | 27,369        | (27)             | 171         | (29)       | 495               |
| Total Expenditures                        | \$<br>307,981 | \$   | 328,045     | \$    | 346,289   | \$   | 393,796   | \$<br>461,207 | 7%               | 6%          | 14%        | 17%               |

|  | F                | For Fiscal Year | s 2016 through          | 2020          |   | Annual Percentage Change |                  |                  |             |  |  |
|--|------------------|-----------------|-------------------------|---------------|---|--------------------------|------------------|------------------|-------------|--|--|
| (in thousands of dollars)                          | 2016             | 2017            | 2018                    | 2019          | 2020                                    | 2017                     | 2018             | 2019             | 2020        |  |  |
| REVENUES   |                  |                 |                         |               |   |                          |                  |                  |             |  |  |
| Student Tuition and Fees                           | \$ 282,745       | \$ 294,890      | \$ 291,566              | \$ 305,806    | \$ 330,857                              | 4%                       | (1%)             | 5%               | 8%          |  |  |
| Grants and Contracts                               | 163,732          | 175,427         | 183.893                 | 199.998       | 217,537                                 | 7                        | ` 5 <sup>′</sup> | 9                | 9           |  |  |
| Educational Activities                             | 28,242           | 30,473          | 35,379                  | 39,567        | 35,919                                  | 8                        | 16               | 12               | (9)         |  |  |
| Auxiliary Enterprises                              | 74,697           | 78,138          | 72,671                  | 73,534        | 57,437                                  | 5                        | (7)              | 1                | (22)        |  |  |
| State Educational Appropriations                   | 244,575          | 267,805         | 265,643                 | 276,073       | 289,572                                 | 9                        | (1)              | 4                | 5           |  |  |
| Government Direct Grants                           | ,                |                 |                         | ,             | 27,142                                  | _                        | (-)              | •                | _           |  |  |
| Private Gifts                                      | 11,694           | 15,018          | 12,999                  | 16,511        | 14,338                                  | 28                       | (13)             | 27               | (13)        |  |  |
| Investment Income                                  | 19,774           | 21,359          | 20,951                  | 23,832        | 24,547                                  | 8                        | (2)              | 14               | 3           |  |  |
| Other Revenues                                     | 31,853           | 34,881          | 31,756                  | 39,908        | 30,324                                  | 10                       | (9)              | 26               | (24)        |  |  |
| Total Revenues                                     | 857,312          | 917,991         | 914,858                 | 975,229       | 1,027,673                               | 7                        | (0)              | 7                | 5           |  |  |
| EXPENSES   | , ,              | ,               | · ,                     | <b>,</b> -    | , |                          | (-/              |                  |             |  |  |
| Salaries and Wages                                 | 373,235          | 410,716         | 443,325                 | 464,124       | 485,389                                 | 10                       | 8                | 5                | 5           |  |  |
| Employee Benefits                                  | 145,862          | 160,928         | 170,266                 | 173,966       | 184,004                                 | 10                       | 6                | 2                | 6           |  |  |
| Scholarships and Fellowships                       | 62,867           | 62,007          | 59,168                  | 60,004        | 72,546                                  | (1)                      | (5)              | 1                | 21          |  |  |
| Utilities  | 17,829           | 18,590          | 18,803                  | 19,797        | 18,325                                  | 4                        | 1                | 5                | (7)         |  |  |
| Supplies and Materials                             | 50,708           | 55,567          | 52,344                  | 63,398        | 53,628                                  | 10                       | (6)              | 21               | (15)        |  |  |
| Depreciation and Amortization                      | 68,256           | 68,619          | 69,392                  | 73,860        | 74,594                                  | 1                        | 1                | 6                | 1           |  |  |
| Interest Expense                                   | 29,061           | 30,187          | 29,736                  | 29,339        | 46,538                                  | 4                        | (1)              | (1)              | 59          |  |  |
| Other Expenses                                     | 104,395          | 113,531         | 104,238                 | 115,768       | 108,476                                 | 9                        | (8)              | 11               | (6)         |  |  |
| Total Expenses                                     | 852,213          | 920,145         | 947,272                 | 1,000,256     | 1,043,500                               | 8                        | 3                | 6                | 4           |  |  |
| Income (Loss) Before Other Changes in Net Position | 5,099            | (2,154)         | (32,414)                | (25,027)      | (15,827)                                | (142)                    | (1,405)          | 23               | 37          |  |  |
| OTHER CHANGES IN NET POSITION                      | 0,000            | (2,104)         | (02,414)                | (20,021)      | (10,021)                                | (142)                    | (1,400)          | 20               | 01          |  |  |
| State Capital Appropriations                       | 182              | (1)             |                         |               |   | (101)                    | 100              |                  |             |  |  |
| Capital Gifts and Grants                           | 609              | 922             | 198                     | 1,153         | 708                                     | 51                       | (79)             | 482              | (39)        |  |  |
| Transfers  | (3,220)          | 30,772          | 79,393                  | (26,824)      | 157,923                                 | 1,056                    | (79)<br>158      | (134)            | (39)<br>689 |  |  |
|  | (2,429)          | 31,693          | 79,595<br><b>79,591</b> | (25,671)      | 157,923                                 | 1,405                    | 151              | (134)            | 718         |  |  |
| Total Other Changes in Net Position                |                  |                 |                         |               |   |                          |                  |                  |             |  |  |
| Increase (Decrease) in Net Position                | 2,670            | 29,539          | 47,177                  | (50,698)<br>A | 142,804                                 | 1,006                    | 60               | (207)            | 382         |  |  |
| NET POSITION, Beginning of Year                    | 1,622,854        | 1,625,524       | 1,655,063               | 1,701,410     | 1,650,712                               | 0.2                      | 2                | 3                | (3)         |  |  |
| Net Position, End of Year                          | \$ 1,625,524     | \$ 1,655,063    | \$ 1,702,240            | \$ 1,650,712  | \$ 1,793,516                            | 2%                       | 3%               | (3%)             | 9%          |  |  |
| EXPENDITURES BY FUNCTION                           |                  |                 |                         |               |   |                          |                  |                  |             |  |  |
| Instruction  | \$ 281,475       | \$ 314,352      | \$ 329,024              | \$ 361,321    | \$ 366,879                              | 12%                      | 5%               | 10%              | 2%          |  |  |
| Research   | 111,458          | 116,345         | 117,594                 | 126,109       | 129,649                                 | 4                        | 1                | 7                | 3           |  |  |
| Public Service                                     | 5,976            | 6,016           | 5,764                   | 7,613         | 7,334                                   | 1                        | (4)              | 32               | (4)         |  |  |
| Academic Support                                   | 39,103           | 43,778          | 46,573                  | 41,634        | 45,841                                  | 12                       | 6                | (11)             | 10          |  |  |
| Student Services                                   | 78,242           | 88,177          | 93,505                  | 99,383        | 93,476                                  | 13                       | 6                | ` 6 <sup>′</sup> | (6)         |  |  |
| Institutional Support                              | 63,517           | 71,847          | 69,214                  | 70,477        | 93,829                                  | 13                       | (4)              | 2                | 33          |  |  |
| Operation and Maintenance of Plant                 | 37,952           | 40,859          | 52,731                  | 43,224        | 40,968                                  | 8                        | 29               | (18)             | (5)         |  |  |
| Student Financial Aid                              | 62,790           | 61,976          | 59,139                  | 60,041        | 72,556                                  | (1)                      | (5)              | 2                | 21          |  |  |
| Auxiliary Enterprises                              | 70,190           | 71,609          | 72,131                  | 75,331        | 64,024                                  | 2                        | 1                | 4                | (15)        |  |  |
| Depreciation and Amortization                      | 68,256           | 68,619          | 69,392                  | 73,860        | 74,594                                  | 1                        | 1                | 6                | ` 1         |  |  |
| Impairment of Capital Assets                       | , - <del>-</del> | 67              | ,                       | -,            | 351                                     |                          | (100)            |                  |             |  |  |
| Interest Expense                                   | 29,061           | 30,187          | 29,736                  | 29,339        | 46,538                                  | 4                        | (1)              | (1)              | 59          |  |  |
| Other Expenditures                                 | 4,193            | 6,313           | 2,469                   | 11,924        | 7,461                                   | 51                       | (61)             | 383              | (37)        |  |  |
| Total Expenditures                                 | \$ 852,213       | \$ 920,145      | \$ 947,272              | \$ 1,000,256  | \$ 1,043,500                            | 8%                       | 3%               | 6%               | 4%          |  |  |
|  | , ,              |                 | ,                       | . ,,          | . ,,                                    |                          |                  |                  |             |  |  |

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2019 of \$830,000.

#### University of California San Diego

## **Summary of Actual Revenues and Expenses**

For Fiscal Years 2016 through 2020 **Annual Percentage Change** 2017 (in thousands of dollars) 2016 2017 2018 2019 2020 2018 2019 2020 **REVENUES** 10% 4% 12% Student Tuition and Fees \$ 573.675 \$ 629.187 \$ 652,587 \$ 729,272 \$ 763.540 5% **Grants and Contracts** 950.205 1.006.834 1.046.889 1.141.984 1.224.381 6 4 9 7 Medical Centers<sup>1</sup> 2,321,472 10 15 7 13 1,530,775 1,677,808 1,927,998 2,055,923 **Educational Activities** 530.913 693.517 743.676 20 9 6 634.606 738.433 1 **Auxiliary Enterprises** 174,333 186.699 199.185 199.891 165.882 7 7 0.4(17)State Educational Appropriations 387,759 7 (8) 332,094 355,492 326,994 359,207 10 8 **Government Direct Grants** 127.485 Private Gifts 83.002 90.751 110.161 115,872 158.264 9 21 5 37 37.288 39.433 57.243 60.462 60.433 6 45 6 (0.05)Investment Income 37 Other Revenues 70,697 96,848 78,805 85,520 142,177 (19)9 66 **Total Revenues** 4,282,982 4,717,658 5,093,379 5,486,564 6,095,069 10 8 8 11 **EXPENSES** Salaries and Wages 1,980,235 2,185,809 2,362,904 2,544,136 2,787,094 10 8 8 10 **Employee Benefits** 688,320 798.181 820,652 1.019.506 1.205.155 16 3 24 18 Scholarships and Fellowships 74,532 79.985 77,624 104.115 139.956 7 (3)34 34 27 Utilities 43.896 41.591 43.836 55.719 51.557 (5)5 (7)Supplies and Materials 551.618 597.150 694.851 823.181 851.954 8 16 18 3 20 **Depreciation and Amortization** 240.151 288.735 292.000 308.448 321.203 6 4 Interest Expense 74,300 95,540 115,471 112,075 157,665 29 21 (3)41 Other Expenses 686.105 775,692 3 (5)6 704,516 666.070 729.617 10 **Total Expenses** 12 4,339,157 4,791,507 5,073,408 5,696,797 6,290,276 10 6 10 (31) 7 Income (Loss) Before Other Changes in Net Position (56, 175)(73,849)19,971 (210, 233)(195, 207)127 (1,153)OTHER CHANGES IN NET POSITION 269 (381)32 (654)(242)108 (100)State Capital Appropriations Capital Gifts and Grants 30.877 36.700 24.341 12.299 18.475 19 (34)(49)50 (89)Transfers (5.663)151,288 249,032 408.880 45,351 2,772 65 64 **Total Other Changes in Net Position** 25,483 187,607 273,405 421,179 63,172 636 46 54 (85) Increase (Decrease) in Net Position 293,376 471 158 (28)(163)(30,692)113,758 210,946 (132,035)**NET POSITION, Beginning of Year** 4.445.056 3.677.543 3,791,301 4.083.847 4,294,793 (17)8 5 \$ 4,294,793 \$ 4,162,758 8% 5% (3%) Net Position. End of Year \$ 4.414.364 \$ 3,791,301 \$ 4,084,677 (14%)**EXPENDITURES BY FUNCTION** 6% Instruction 816.561 918.520 798.322 \$ 847.388 \$ 879.546 12% (13%)4% 767,261 788.647 819.650 874.816 899.503 3 3 Research 4 Public Service 19.060 23.142 18,561 19.272 23,508 21 (20)4 22 8 Academic Support 453,480 480.042 740,012 798.977 888,922 6 54 11 Student Services 122,209 142,428 141,582 162,952 17 (1) 12 3 158,176 Institutional Support 167,670 191,125 215,402 14 (28)26 24 137,885 174,196 19 8 Operation and Maintenance of Plant 84,546 100,863 85,404 92,320 96,810 (15)5 Student Financial Aid 59,372 63,157 50,408 76,158 107,662 6 (20)51 41 19 **Medical Centers** 1,345,810 1,528,988 1,705,886 2.032.400 2.335.833 14 12 15 9 2 **Auxiliary Enterprises** 147,397 160,731 163,218 175,045 172,012 7 (2)Depreciation and Amortization 240,151 288,735 292,000 308,448 321,203 20 1 6 4 Impairment of Capital Assets 2,327 2,422 (27)(5) (35)133 1,691 1,609 1,040 Interest Expense 74,300 95,540 115,471 112,075 157,665 29 21 (3)41 Other Expenditures 39,013 26,836 (80)(57)7,898 3,400 26,486 679 1 10% 6% 12% 10% **Total Expenditures** \$ 4,339,157 \$ 4,791,507 \$ 5,073,408 \$ 5,696,797 \$ 6,290,276

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2017 of \$736,821,000.

<sup>(</sup>B) Net position was restated for the effect of accounting changes implemented in FY 2019 of \$830,000.

# Summary of Actual Revenues and Expenses For Fiscal Years 2016 through 2020

|  | For                  | Fiscal Years 2   | 2016 through 20        | 020              |                        | Annua   | nnual Percentage Chang |                  |          |  |  |  |
|--|----------------------|------------------|------------------------|------------------|------------------------|---------|------------------------|------------------|----------|--|--|--|
| (in thousands of dollars)                                    | 2016                 | 2017             | 2018                   | 2019             | 2020                   | 2017    | 2018                   | 2019             | 2020     |  |  |  |
| REVENUES   |                      |                  |                        |                  |                        |         |                        |                  |          |  |  |  |
| Student Tuition and Fees                                     | \$ 57,107            | \$ 58,693        | \$ 57,603              | \$ 60.094        | \$ 60.688              | 3%      | (2%)                   | 4%               | 1%       |  |  |  |
| Grants and Contracts   | 1,312,419            | 1,383,388        | 1,462,261              | 1,520,961        | 1,571,945              | 5       | `6                     | 4                | 3        |  |  |  |
| Medical Centers <sup>1</sup>                                 | 3,501,185            | 3,906,926        | 4,332,582              | 4,759,537        | 5,021,295              | 12      | 11                     | 10               | 5        |  |  |  |
| Educational Activities                                       | 265,405              | 280,023          | 316,413                | 314,005          | 318,710                | 6       | 13                     | (1)              | 1        |  |  |  |
| Auxiliary Enterprises  | 61,957               | 66,722           | 68,845                 | 73,452           | 68,912                 | 8       | 3                      | 7                | (6)      |  |  |  |
| State Educational Appropriations                             | 203,560              | 209,495          | 159,646                | 181,590          | 196,019                | 3       | (24)                   | 14               | 8        |  |  |  |
| Government Direct Grants                                     | 200,000              | 200,400          | 100,040                | 101,000          | 146,157                | J       | (24)                   | 1-7              | Ü        |  |  |  |
| Private Gifts  | 226,312              | 232,196          | 296,584                | 316,714          | 394,763                | 3       | 28                     | 7                | 25       |  |  |  |
| Investment Income  | 126,587              | 139,055          | 131,093                | 141,725          | 144,630                | 10      | (6)                    | 8                | 2        |  |  |  |
| Other Revenues   | 95,364               | 55,082           | 106,984                | 45,782           | 38,817                 | (42)    | 94                     | (57)             | (15)     |  |  |  |
| Total Revenues   | 5,849,896            | 6,331,580        | 6,932,011              | 7,413,860        | 7,961,936              | 8       | 9                      | <del>(31)</del>  | 7        |  |  |  |
| EXPENSES   | 0,040,000            | 0,001,000        | 0,332,011              | 7,410,000        | 7,301,300              |         |                        |                  | <u> </u> |  |  |  |
| Salaries and Wages   | 2,767,849            | 3,008,008        | 3,189,072              | 3,440,917        | 3,769,528              | 9       | 6                      | 8                | 10       |  |  |  |
| Employee Benefits  | 2,767,649<br>904,079 | 1,029,201        | 3,169,072<br>1,017,517 | 1,385,852        | 3,769,526<br>1,688,104 | 9<br>14 | (1)                    | 36               | 22       |  |  |  |
|  | 904,079<br>25,830    |                  |                        |                  | 35,133                 | 14      | (1)<br>9               | 36<br>7          |          |  |  |  |
| Scholarships and Fellowships Utilities                       | 25,830<br>32,685     | 30,361<br>34,006 | 33,157<br>40,510       | 35,333<br>41,333 | 35,133<br>42,667       | 4       | 9<br>19                | 2                | (1)<br>3 |  |  |  |
| - ·····  | 666.514              | ,                | 40,510<br>797,476      | 859,050          | 926.140                | 7       | 19                     | 8                | 8        |  |  |  |
| Supplies and Materials                                       | / -                  | 712,188          |                        |                  | ,                      | ,<br>5  |                        |                  | 0.3      |  |  |  |
| Depreciation and Amortization                                | 327,885              | 342,704          | 349,096                | 348,868          | 349,802                | _       | 2                      | (0.1)            |          |  |  |  |
| Interest Expense   | 107,270              | 110,269          | 102,768                | 100,978          | 156,883                | 3       | (7)                    | (2)              | 55       |  |  |  |
| Other Expenses   | 1,008,912            | 1,039,242        | 1,120,943              | 1,251,206        | 1,262,879              | 3       | <u>8</u><br>5          | 12               | 1<br>10  |  |  |  |
| Total Expenses   | 5,841,024            | 6,305,979        | 6,650,539              | 7,463,537        | 8,231,136              | 8       |                        | 12               |          |  |  |  |
| Income (Loss) Before Other Changes in Net Position           | 8,872                | 25,601           | 281,472                | (49,677)         | (269,200)              | 189     | 999                    | (118)            | (442)    |  |  |  |
| OTHER CHANGES IN NET POSITION                                |                      |                  |                        |                  |                        |         |                        |                  |          |  |  |  |
| State Capital Appropriations                                 | 214                  |                  |                        |                  |                        | (100)   |                        |                  |          |  |  |  |
| Capital Gifts and Grants                                     | 48,305               | 33,932           | 164,928                | 59,465           | 58,824                 | (30)    | 386                    | (64)             | (1)      |  |  |  |
| Permanent Endowments   | 464                  | 1,053            | 1,450                  |                  | 1,500                  | 127     | 38                     | (100)            |          |  |  |  |
| Net Appreciation (Depreciation) in Fair Value of Investments | (18,018)             | 24,687           | 19,273                 | 9,414            | 10,715                 | 237     | (22)                   | (51)             | 14       |  |  |  |
| Transfers  | 64,316               | (193,259)        | (138,696)              | (73,615)         | 149,085                | (400)   | 28                     | 47               | 303      |  |  |  |
| Total Other Changes in Net Position                          | 95,281               | (133,587)        | 46,955                 | (4,736)          | 220,124                | (240)   | 135                    | (110)            | 4,748    |  |  |  |
| Increase (Decrease) in Net Position                          | 104,153              | (107,986)<br>A   | 328,427<br>B           | (54,413)<br>C    | (49,076)               | (204)   | 404                    | (117)            | 10       |  |  |  |
| NET POSITION, Beginning of Year                              | 5,139,886            | 3,750,848        | 3,641,790              | 3,969,387        | 3,914,974              | (27)    | (3)                    | 9                | (1)      |  |  |  |
| Net Position, End of Year                                    | \$ 5,244,039         | \$ 3,642,862     | \$ 3,970,217           | \$ 3,914,974     | \$ 3,865,898           | (31%)   | 9%                     | (1%)             | (1%)     |  |  |  |
| EXPENDITURES BY FUNCTION                                     |                      |                  |                        |                  |                        |         |                        |                  |          |  |  |  |
| Instruction  | \$ 321,623           | \$ 330,576       | \$ 340,431             | \$ 348,483       | \$ 356,598             | 3%      | 3%                     | 2%               | 2%       |  |  |  |
| Research   | 915,192              | 996,963          | 1,112,948              | 1,117,522        | 1,149,076              | 9       | 12                     | 0.4              | 3        |  |  |  |
| Public Service   | 103,709              | 124,406          | 146,746                | 145,492          | 157,172                | 20      | 18                     | (1)              | 8        |  |  |  |
| Academic Support   | 349,112              | 315,062          | 340,044                | 306,537          | 395,503                | (10)    | 8                      | (Ì0)             | 29       |  |  |  |
| Student Services   | 24,519               | 26,019           | 24,919                 | 29,560           | 29,015                 | ` 6     | (4)                    | `19 <sup>′</sup> | (2)      |  |  |  |
| Institutional Support  | 195,733              | 195,064          | 200,076                | 218,451          | 236,495                | (0.3)   | `3                     | 9                | `8       |  |  |  |
| Operation and Maintenance of Plant                           | 74,629               | 73,692           | 76,405                 | 66,399           | 44,206                 | ` (1)   | 4                      | (13)             | (33)     |  |  |  |
| Student Financial Aid  | 16,970               | 19,952           | 23,454                 | 22,996           | 22,872                 | 18      | 18                     | `(2)             | `(1)     |  |  |  |
| Medical Centers  | 3,365,014            | 3,732,262        | 3,894,229              | 4,716,800        | 5,288,425              | 11      | 4                      | 21               | 12       |  |  |  |
| Auxiliary Enterprises  | 30,669               | 31,271           | 34,484                 | 37,730           | 42,700                 | 2       | 10                     | 9                | 13       |  |  |  |
| Depreciation and Amortization                                | 327,885              | 342,704          | 349,096                | 348,868          | 349,802                | 5       | 2                      | (0.1)            | 0.3      |  |  |  |
| Impairment of Capital Assets                                 | 845                  | 653              | 799                    | 30               | 873                    | (23)    | 22                     | (96)             | 2,810    |  |  |  |
| Interest Expense   | 107,270              | 110,269          | 102,768                | 100,978          | 156,883                | 3       | (7)                    | (2)              | 55       |  |  |  |
| Other Expenditures   | 7,854                | 7,086            | 4,140                  | 3,691            | 1,516                  | (10)    | (42)                   | (11)             | (59)     |  |  |  |
| Total Expenditures   | \$ 5,841,024         | \$ 6,305,979     | \$ 6,650,539           | \$ 7,463,537     | \$ 8,231,136           | 8%      | 5%                     | 12%              | 10%      |  |  |  |
|  | · -,-··,•=·          | + -,,            | + -,,                  | + -,,            | + -,,                  |         |                        | ,5               |          |  |  |  |

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2017 of \$1,493,191,000.

(1) Includes State Hospital Fee Grants received by medical centers.

<sup>(</sup>B) Net position was restated for the effect of accounting changes implemented in FY 2018 of \$1,072,000. (C) Net position was restated for the effect of accounting changes implemented in FY 2019 of \$830,000.

## University of California Santa Barbara

|  | For          | Fiscal Years 2 | 016 through 20 | 20           |              | Ann             | ual Percer       | ntage Cha | nae    |
|--|--------------|----------------|----------------|--------------|--------------|-----------------|------------------|-----------|--------|
| (in thousands of dollars)                          | 2016         | 2017           | 2018           | 2019         | 2020         | 2017            | 2018             | 2019      | 2020   |
| REVENUES   |              |                |                |              |              |                 |                  |           |        |
| Student Tuition and Fees                           | \$ 343,652   | \$ 367,780     | \$ 394,182     | \$ 469,129   | \$ 496,296   | 7%              | 7%               | 19%       | 6%     |
| Grants and Contracts                               | 214,421      | 218,655        | 229,562        | 243,442      | 243,869      | 2               | 5                | 6         | 0.2    |
| Educational Activities                             | 7,835        | 7,785          | 8,239          | 9,190        | 8,822        | (1)             | 6                | 12        | (4)    |
| Auxiliary Enterprises                              | 128,789      | 134,937        | 141,307        | 153,976      | 115,167      | 5               | 5                | 9         | (25)   |
| State Educational Appropriations                   | 210,338      | 224,531        | 222,258        | 242,810      | 252,074      | 7               | (1)              | 9         | 4      |
| Government Direct Grants                           | ,            | ,              | ,              | ,            | 12,616       | -               | (-)              | -         | · ·    |
| Private Gifts                                      | 49,375       | 48,639         | 59,519         | 105,523      | 55,159       | (1)             | 22               | 77        | (48)   |
| Investment Income                                  | 20,896       | 8,459          | 18,366         | 23,399       | 21,100       | (60)            | 117              | 27        | (10)   |
| Other Revenues                                     | 35,996       | 44,222         | 54,052         | 41,929       | 44,799       | 23              | 22               | (22)      | 7      |
| Total Revenues                                     | 1,011,302    | 1,055,008      | 1,127,485      | 1,289,398    | 1,249,902    | 4               | 7                | 14        | (3)    |
| EXPENSES   | , ,          | • •            | • •            | , ,          | · · ·        |                 |                  |           |        |
| Salaries and Wages                                 | 436,145      | 503,140        | 508,445        | 541,514      | 573,968      | 15              | 1                | 7         | 6      |
| Employee Benefits                                  | 181,792      | 191,605        | 205,442        | 215,059      | 230,713      | 5               | 7                | 5         | 7      |
| Scholarships and Fellowships                       | 68,358       | 72,566         | 82,261         | 78,979       | 108,961      | 6               | 13               | (4)       | 38     |
| Utilities  | 14,552       | 13,950         | 17,017         | 14,655       | 15,700       | (4)             | 22               | (14)      | 7      |
| Supplies and Materials                             | 76,584       | 71,397         | 68,003         | 92,383       | 60,234       | (7)             | (5)              | 36        | (35)   |
| Depreciation and Amortization                      | 80,430       | 75,129         | 85,064         | 86,905       | 86,870       | (7)             | 13               | 2         | (0.04) |
| Interest Expense                                   | 23,641       | 27,905         | 43,179         | 37,441       | 36,145       | 18              | 55               | (13)      | (3)    |
| Other Expenses                                     | 102,948      | 108,355        | 88,697         | 144,154      | 144,162      | 5               | (18)             | 63        | 0.01   |
| Total Expenses                                     | 984,450      | 1,064,047      | 1,098,108      | 1,211,090    | 1,256,753    | 8               | 3                | 10        | 4      |
| Income (Loss) Before Other Changes in Net Position | 26,852       | (9,039)        | 29,377         | 78,308       | (6,851)      | (134)           | 425              | 167       | (109)  |
| · ·  |              | , ,            |                |              | , , ,        | ` ,             |                  |           | ` ,    |
| OTHER CHANGES IN NET POSITION                      |              |                |                |              |              |                 |                  |           |        |
| Capital Gifts and Grants                           | 268          | 56,157         | (3,502)        | (1,506)      | 67           | 20,854          | (106)            | 57        | 104    |
| Transfers  | 109,303      | 84,646         | 1,176          | (13,956)     | (24,159)     | (23)            | (99)             | (1,287)   | (73)   |
| Total Other Changes in Net Position                | 109,571      | 140,803        | (2,326)        | (15,462)     | (24,092)     | 29              | (102)            | (565)     | (56)   |
| Increase (Decrease) in Net Position                | 136,423      | 131,764        | 27,051         | 62,846       | (30,943)     | (3)             | (79)             | 132       | (149)  |
| NET POSITION, Beginning of Year                    | 1,609,190    | 1,745,613      | 1,877,377      | 1,904,428    | 1,967,274    | 8               | 8                | 1         | 3      |
| Net Position, End of Year                          | \$ 1,745,613 | \$ 1,877,377   | \$ 1,904,428   | \$ 1,967,274 | \$ 1,936,331 | 8%              | 1%               | 3%        | (2%)   |
| EXPENDITURES BY FUNCTION                           |              |                |                |              |              |                 |                  |           |        |
| Instruction  | \$ 268,519   | \$ 292,259     | \$ 303,603     | \$ 364,512   | \$ 385,064   | 9%              | 4%               | 20%       | 6%     |
| Research   | 169,764      | 176,311        | 167,369        | 177,732      | 184,740      | 4               | (5)              | 6         | 4      |
| Public Service                                     | 10,226       | 12,830         | 12,945         | 12,872       | 12,377       | 25              | 1                | (1)       | (4)    |
| Academic Support                                   | 41,054       | 61,101         | 63,088         | 71,114       | 72,658       | 49              | 3                | 13        | 2      |
| Student Services                                   | 88,825       | 98,802         | 99,322         | 105,101      | 105,551      | 11              | 1                | 6         | 0.4    |
| Institutional Support                              | 66,504       | 76,800         | 66,114         | 82,132       | 89,221       | 15              | (14)             | 24        | 9      |
| Operation and Maintenance of Plant                 | 46,067       | 44,728         | 45,670         | 52,712       | 54,233       | (3)             | ` 2 <sup>′</sup> | 15        | 3      |
| Student Financial Aid                              | 81,491       | 87,014         | 98,065         | 96,518       | 126,947      | `7 <sup>′</sup> | 13               | (2)       | 32     |
| Auxiliary Enterprises                              | 102,068      | 104,558        | 106,631        | 107,938      | 98,636       | 2               | 2                | 1         | (9)    |
| Depreciation and Amortization                      | 80,430       | 75,129         | 85,064         | 86,905       | 86,870       | (7)             | 13               | 2         | (0.04) |
| Impairment of Capital Assets                       | 239          | 119            | ,              | 11           | ,-           | (50)            | (100)            |           | (100)  |
| Interest Expense                                   | 23,641       | 27,905         | 43,179         | 37,441       | 36,145       | 18              | 55               | (13)      | (3)    |
| Other Expenditures                                 | 5,622        | 6,491          | 7,058          | 16,102       | 4,311        | 15              | 9                | 128       | (73)   |
| Total Expenditures                                 | \$ 984,450   | \$ 1,064,047   | \$ 1,098,108   | \$ 1,211,090 | \$ 1,256,753 | 8%              | 3%               | 10%       | 4%     |

|  | F                                       | For Fiscal Years | s 2016 through  | 2020          |              | An    | nual Percer       | tage Chan          | ae                 |
|--|---|------------------|-----------------|---------------|--------------|-------|-------------------|--------------------|--------------------|
| (in thousands of dollars)                          | 2016                                    | 2017             | 2018            | 2019          | 2020         | 2017  | 2018              | 2019               | 2020               |
| REVENUES   |   |                  |                 |               |              |       |                   |                    |                    |
| Student Tuition and Fees                           | \$ 238,030                              | \$ 260,694       | \$ 287,616      | \$ 295,335    | \$ 305,577   | 10%   | 10%               | 3%                 | 3%                 |
| Grants and Contracts                               | 160,631                                 | 126,930          | 138,454         | 147,978       | 151,633      | (21)  | 9                 | 7                  | 2                  |
| Educational Activities                             | 902                                     | 971              | 30,637          | 34,680        | 34,584       | ` 8   | 3,055             | 13                 | (0.3)              |
| Auxiliary Enterprises                              | 109,340                                 | 118,352          | 122,985         | 119,388       | 90,911       | 8     | 4                 | (3)                | (24)               |
| State Educational Appropriations                   | 185,135                                 | 200,008          | 202,120         | 211,081       | 217,289      | 8     | 1                 | 4                  | 3                  |
| Government Direct Grants                           | ,                                       |                  | ,               | ,             | 7,866        |       |                   | •                  | _                  |
| Private Gifts                                      | 10,136                                  | 12,039           | 20,038          | 15,237        | 21,379       | 19    | 66                | (24)               | 40                 |
| Investment Income                                  | 10,618                                  | 11,112           | 15,026          | 18,438        | 12,660       | 5     | 35                | 23                 | (31)               |
| Other Revenues                                     | 20,865                                  | 16,756           | 58,103          | 18,913        | 12,868       | (20)  | 247               | (67)               | (32)               |
| Total Revenues                                     | 735,657                                 | 746,862          | 874,979         | 861,050       | 854,767      | 2     | 17                | (2)                | (1)                |
| EXPENSES   | , | -,               | ,               | ,             |              |       |                   |                    |                    |
| Salaries and Wages                                 | 317,086                                 | 328,900          | 352,062         | 371,287       | 397,848      | 4     | 7                 | 5                  | 7                  |
| Employee Benefits                                  | 117,784                                 | 121,094          | 131,875         | 135,029       | 147,780      | 3     | 9                 | 2                  | 9                  |
| Scholarships and Fellowships                       | 41,429                                  | 44,854           | 49,579          | 51,807        | 65,142       | 8     | 11                | 4                  | 26                 |
| Utilities  | 16,545                                  | 19,441           | 18,756          | 21,442        | 20,442       | 18    | (4)               | 14                 | (5)                |
| Supplies and Materials                             | 46,409                                  | 46,988           | 46,304          | 45,759        | 50,501       | 1     | (1)               | (1)                | 10                 |
| Depreciation and Amortization                      | 57,371                                  | 59,138           | 64,157          | 64,194        | 65,561       | 3     | 8                 | 0.1                | 2                  |
| Interest Expense                                   | 20,433                                  | 21,246           | 23,116          | 22,965        | 24,872       | 4     | 9                 | (1)                | 8                  |
| Other Expenses                                     | 94,575                                  | 129,218          | 120,294         | 138,185       | 122,198      | 37    | (7)               | 15                 | (12)               |
| Total Expenses                                     | 711,632                                 | 770,879          | 806,143         | 850,668       | 894,344      | 8     | 5                 | 6                  | 5                  |
| Income (Loss) Before Other Changes in Net Position | 24,025                                  | (24,017)         | 68,836          | 10,382        | (39,577)     | (200) | 387               | (85)               | (481)              |
| OTHER CHANGES IN NET POSITION                      | 24,020                                  | (24,017)         | 00,000          | 10,002        | (00,011)     | (200) | 001               | (00)               | (401)              |
| State Capital Appropriations                       | 433                                     | 1,049            |                 |               |              | 142   | (100)             |                    |                    |
| Capital Gifts and Grants                           | 34,278                                  | (22,373)         | 692             | 351           | 432          | (165) | 103               | (49)               | 23                 |
| Transfers  | 51,100                                  | 83,660           | 46,028          | (85,329)      | 170,869      | 64    | (45)              | (285)              | 300                |
| Total Other Changes in Net Position                | 85,811                                  | 62,336           | 46,720          | (84,978)      | 171,301      | (27)  | (25)              | (282)              | 302                |
|  |   |                  |                 |               |              |       |                   |                    |                    |
| Increase (Decrease) in Net Position                | 109,836                                 | 38,319           | 115,556         | (74,596)      | 131,724      | (65)  | 202               | (165)              | 277                |
| NET POSITION, Beginning of Year                    | 1,475,319                               | 1,585,155        | 1,623,474       | 1,739,030     | 1,664,434    | 7     | 2                 | 7                  | (4)                |
| Net Position, End of Year                          | \$ 1,585,155                            | \$ 1,623,474     | \$ 1,739,030    | \$ 1,664,434  | \$ 1,796,158 | 2%    | 7%                | (4%)               | 8%                 |
| EXPENDITURES BY FUNCTION                           |   |                  |                 |               |              |       |                   |                    |                    |
| Instruction  | \$ 167,328                              | \$ 182,899       | \$ 200,564      | \$ 206,604    | \$ 216,777   | 9%    | 10%               | 3%                 | 5%                 |
| Research   | 110,717                                 | 89,204           | 93,917          | 105,962       | 108,773      | (19)  | 5                 | 13                 | 3                  |
| Public Service                                     | 16,979                                  | 19,990           | 49,564          | 46,037        | 44,361       | 18    | 148               | (7)                | (4)                |
| Academic Support                                   | 34,507                                  | 36,211           | 39,728          | 41,577        | 42,350       | 5     | 10                | `5 <sup>´</sup>    | 2                  |
| Student Services                                   | 79,060                                  | 90,170           | 97,187          | 101,750       | 107,204      | 14    | 8                 | 5                  | 5                  |
| Institutional Support                              | 52,717                                  | 52,458           | 42,729          | 55,655        | 65,625       | (0.5) | (19)              | 30                 | 18                 |
| Operation and Maintenance of Plant                 | 33,428                                  | 35,831           | 38,406          | 40,486        | 41,872       | 7     | 7                 | 5                  | 3                  |
| Student Financial Aid                              | 39,072                                  | 41,776           | 44,913          | 46,219        | 58,069       | 7     | 8                 | 3                  | 26                 |
| Auxiliary Enterprises                              | 95,496                                  | 104,159          | 109,793         | 118,867       | 110,680      | 9     | 5                 | 8                  | (7)                |
| Depreciation and Amortization                      | 57,371                                  | 59,138           | 64,157          | 64,194        | 65,561       | 3     | 8                 | 0.1                | 2                  |
| Impairment of Capital Assets                       | 73                                      | 364              | 354             | 221           | 368          | 399   | (3)               | (38)               | 67                 |
| Interest Expense                                   | 20,433                                  | 21,246           | 23,116          | 22,965        | 24,872       | 4     | 9                 | (1)                | 8                  |
| Other Expenditures                                 | 20,433<br>4,451                         | 37,433           | 23,116<br>1,715 | 22,965<br>131 | 7,832        | 741   | (95)              | (92)               | o<br>5,879         |
| Total Expenditures                                 | \$ 711,632                              | \$ 770,879       | \$ 806,143      | \$ 850,668    | \$ 894,344   | 8%    | (95)<br><b>5%</b> | (92)<br><b>6</b> % | 5,679<br><b>5%</b> |
| TOTAL EXPENDITURES                                 | Ψ 111,032                               | Ψ 110,013        | Ψ 000,140       | Ψ 000,000     | Ψ 034,344    |       | J /0              | 0 /0               | 3 /0               |

# **MEDICAL CENTERS**

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#### University of California Medical Centers

### **Revenues and Expenses by Medical Center**

For Fiscal Years 2016 through 2020

| (in thousands of dollars)                                | 2016          | 2017          | 2018          | 2019          | 2020          |
|--|---------------|---------------|---------------|---------------|---------------|
| REVENUES <sup>1</sup>                                    |               |               |               |               |               |
| Davis  | \$ 1,950,306  | \$ 2,165,722  | \$ 2,244,362  | \$ 2,353,241  | \$ 2,593,147  |
| Irvine   | 1,004,855     | 1,123,863     | 1,177,670     | 1,284,926     | 1,400,077     |
| Los Angeles  | 2,382,177     | 2,508,738     | 2,558,356     | 2,910,096     | 3,137,908     |
| San Diego  | 1,553,047     | 1,701,539     | 1,950,802     | 2,078,920     | 2,447,752     |
| San Francisco  | 3,610,292     | 4,026,262     | 4,460,439     | 4,899,149     | 5,332,288     |
| Total Revenues   | 10,500,677    | 11,526,124    | 12,391,629    | 13,526,332    | 14,911,172    |
| EXPENSES <sup>2</sup>                                    |               |               |               |               |               |
| Davis  | 1,990,411     | 1,992,543     | 2,052,558     | 2,359,789     | 2,697,427     |
| Irvine   | 1,050,808     | 1,076,274     | 1,055,590     | 1,219,863     | 1,456,619     |
| Los Angeles  | 2,379,441     | 2,427,537     | 2,428,466     | 2,724,463     | 3,012,327     |
| San Diego  | 1,515,574     | 1,692,433     | 1,851,297     | 2,196,120     | 2,512,714     |
| San Francisco  | 3,881,332     | 4,053,892     | 4,285,960     | 4,994,163     | 5,619,185     |
| Total Expenses   | 10,817,566    | 11,242,679    | 11,673,871    | 13,494,398    | 15,298,272    |
| INCOME (LOSS) BEFORE OTHER CHANGES IN NET POSIT          | ION           |               |               |               |               |
| Davis  | (40,105)      | 173,179       | 191,804       | (6,548)       | (104,280)     |
| Irvine   | (45,953)      | 47,589        | 122,080       | 65,063        | (56,542)      |
| Los Angeles  | 2,736         | 81,201        | 129,890       | 185,633       | 125,581       |
| San Diego  | 37,473        | 9,106         | 99,505        | (117,200)     | (64,962)      |
| San Francisco  | (271,040)     | (27,630)      | 174,479       | (95,014)      | (286,897)     |
| Total Income (Loss) Before Other Changes in Net Position | (316,889)     | 283,445       | 717,758       | 31,934        | (387,100)     |
| OTHER CHANGES IN NET POSITION <sup>3</sup>               |               |               |               |               |               |
| Davis  | (49,060)      | (29,562)      | (46,757)      | (53,131)      | (18,639)      |
| Irvine   | (60,492)      | (50,705)      | (30,886)      | (39,259)      | (83,290)      |
| Los Angeles  | (170,042)     | (166,007)     | (201,812)     | (200,094)     | (258,975)     |
| San Diego  | (48,663)      | (88,902)      | (155,601)     | (132,633)     | (326,982)     |
| San Francisco  | (20,939)      | (47,588)      | 18,460        | (33,093)      | (65,998)      |
| Total Other Changes in Net Position                      | (349,196)     | (382,764)     | (416,596)     | (458,210)     | (753,884)     |
| Increase (Decrease) in Net Position <sup>4</sup>         | (666,085)     | (99,319)      | 301,162       | (426,276)     | (1,140,984)   |
|  |               |               | Α             |               |               |
| NET POSITION, Beginning of Year <sup>4</sup>             | (962,997)     | (1,629,082)   | (1,729,473)   | (1,428,311)   | (1,854,587)   |
| Net Position, End of Year <sup>4</sup>                   | \$(1,629,082) | \$(1,728,401) | \$(1,428,311) | \$(1,854,587) | \$(2,995,571) |

#### Notes:

- (1) Represents revenues reported in each medical center's audited financial statements for the specific year. At San Francisco, revenues also include professional fees, net of allowances and bad debt expense, earned by faculty physicians practicing as the UCSF Medical Group. Faculty practice plan revenue is not included in medical center revenues at the other four locations.
  - Consistent with the presentation for campuses, includes certain revenue, such as investment income, that is required to be reported as nonoperating revenues for external reporting purposes in the Medical Center's audited financial statements. However, for purposes of this schedule it is included along with operating revenues in order to provide a more complete view of revenues that support the expenses.
- (2) Represents expenses reported in each medical center's audited financial statements for the specific year. Consistent with the presentation for campuses, includes interest expense that is required to be reported as nonoperating expense for external reporting purposes in the medical center's audited financial statements. However, for purposes of this schedule it is included along with operating expenses in order to provide a more complete view of expenses that are supported by revenues.
- (3) Other changes in net position generally include the net effect of transfers between the campus and medical center, primarily for capital-related activities and financial support for the School of Medicine.
- (4) Agrees to the Medical Centers Annual Financial Report.
- (A) Net position was restated for the cumulative effect of implementing GASB Statement No. 81.

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### University of California Medical Centers

## **Summary of Actual Revenues and Expenses**

|  |                |                |                |                |                | An   | nual Perce       | Annual Percentage Change |         |  |  |  |
|--|----------------|----------------|----------------|----------------|----------------|------|------------------|--------------------------|---------|--|--|--|
| (in thousands of dollars)                          | 2016           | 2017           | 2018           | 2019           | 2020           | 2017 | 2018             | 2019                     | 2020    |  |  |  |
| REVENUES   |                |                |                |                |                |      |                  |                          |         |  |  |  |
| Medical Centers (Patient Care)                     | \$ 9,976,128   | \$10,926,707   | \$11,687,458   | \$12,652,790   | \$13,394,426   | 10%  | 7%               | 8%                       | 6%      |  |  |  |
| Hospital Fee Program Grants                        | 15,137         | 13,303         | 27,144         | 33,609         | 22,838         | (12) | 104              | 24                       | (32)    |  |  |  |
| Government Direct Grants                           |                |                |                |                | 438,574        | , ,  |                  |                          | , ,     |  |  |  |
| Investment Income                                  | 38,635         | 46,237         | 63,516         | 96,818         | 93,851         | 20   | 37               | 52                       | (3)     |  |  |  |
| Other Revenues                                     | 470,777        | 539,877        | 613,511        | 743,115        | 961,483        | 15   | 14               | 21                       | 29      |  |  |  |
| Total Revenues                                     | 10,500,677     | 11,526,124     | 12,391,629     | 13,526,332     | 14,911,172     | 10   | 8                | 9                        | 10      |  |  |  |
| EXPENSES   |                |                |                |                |                |      |                  |                          |         |  |  |  |
| Salaries and Wages                                 | 4,015,543      | 4,342,089      | 4,597,922      | 4,903,472      | 5,405,523      | 8    | 6                | 7                        | 10      |  |  |  |
| Employee Benefits                                  | 2,314,006      | 2,153,791      | 1,940,739      | 2,907,719      | 3,658,410      | (7)  | (10)             | 50                       | 26      |  |  |  |
| Supplies and Materials                             | 3,122,154      | 2,784,793      | 3,103,104      | 3,450,367      | 3,848,784      | (Ì1) | `11 <sup>′</sup> | 11                       | 12      |  |  |  |
| Depreciation and Amortization                      | 545,634        | 578,643        | 612,510        | 636,731        | 635,880        | 6    | 6                | 4                        | (0.1)   |  |  |  |
| Interest Expense                                   | 126,473        | 135,605        | 135,711        | 131,577        | 177,977        | 7    | 0.1              | (3)                      | 35      |  |  |  |
| Other Expenses                                     | 693,756        | 1,247,758      | 1,283,885      | 1,464,532      | 1,571,698      | 80   | 3                | 14                       | 7       |  |  |  |
| Total Expenses                                     | 10,817,566     | 11,242,679     | 11,673,871     | 13,494,398     | 15,298,272     | 4    | 4                | 16                       | 13      |  |  |  |
| Income (Loss) Before Other Changes in Net Position | (316,889)      | 283,445        | 717,758        | 31,934         | (387,100)      | 189  | 153              | (96)                     | (1,312) |  |  |  |
| OTHER CHANGES IN NET POSITION                      |                |                |                |                |                |      |                  |                          |         |  |  |  |
| Capital Gifts and Grants                           | 76,843         | 46,967         | 125,503        | 138,652        | 56,373         | (39) | 167              | 10                       | (59)    |  |  |  |
| Transfers  | (426,039)      | (429,731)      | (542,099)      | (596,862)      | (810,257)      | (1)  | (26)             | (10)                     | (36)    |  |  |  |
| Total Other Changes in Net Position                | (349,196)      | (382,764)      | (416,596)      | (458,210)      | (753,884)      | (10) | (9)              | (10)                     | (65)    |  |  |  |
| Increase (Decrease) in Net Position                | (666,085)      | (99,319)       | 301,162        | (426,276)      | (1,140,984)    | 85   | 403              | (242)                    | (168)   |  |  |  |
|  |                |                | Α              |                |                |      |                  |                          |         |  |  |  |
| NET POSITION, Beginning of Year                    | (962,997)      | (1,629,082)    | (1,729,473)    | (1,428,311)    | (1,854,587)    | (69) | (6)              | 17                       | (30)    |  |  |  |
| Net Position, End of Year                          | \$ (1,629,082) | \$ (1,728,401) | \$ (1,428,311) | \$ (1,854,587) | \$ (2,995,571) | (6%) | 17%              | (30%)                    | (62%)   |  |  |  |

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2018 of \$1,072,000.

## University of California Davis Medical Center

# **Summary of Actual Revenues and Expenses**

| (in thousands of dollars)                          |              |              |              |              |              | Annual Percentage Change |      |       |         |  |
|--|--------------|--------------|--------------|--------------|--------------|--------------------------|------|-------|---------|--|
|  | 2016         | 2017         | 2018         | 2019         | 2020         | 2017                     | 2018 | 2019  | 2020    |  |
| REVENUES   |              |              |              |              |              |                          |      |       |         |  |
| Medical Centers (Patient Care)                     | \$ 1,888,702 | \$ 2,105,499 | \$ 2,172,804 | \$ 2,276,798 | \$ 2,412,137 | 11%                      | 3%   | 5%    | 6%      |  |
| Hospital Fee Program Grants                        | 5,567        | 2,583        | 4,041        | 8,152        | 5,404        | (54)                     | 56   | 102   | (34)    |  |
| Government Direct Grants                           |              |              |              |              | 71,496       |                          |      |       |         |  |
| Investment Income                                  | 5,257        | 7,548        | 13,952       | 23,514       | 22,382       | 44                       | 85   | 69    | (5)     |  |
| Other Revenues                                     | 50,780       | 50,092       | 53,565       | 44,777       | 81,728       | (1)                      | 7    | (16)  | 83      |  |
| Total Revenues                                     | 1,950,306    | 2,165,722    | 2,244,362    | 2,353,241    | 2,593,147    | 11                       | 4    | 5     | 10      |  |
| EXPENSES   |              |              |              |              |              |                          |      |       |         |  |
| Salaries and Wages                                 | 790,079      | 844,408      | 898,454      | 937,657      | 1,019,512    | 7                        | 6    | 4     | 9       |  |
| Employee Benefits                                  | 471,461      | 406,934      | 371,763      | 579,054      | 716,918      | (14)                     | (9)  | 56    | 24      |  |
| Supplies and Materials                             | 442,956      | 452,330      | 484,181      | 520,831      | 592,647      | 2                        | 7    | 8     | 14      |  |
| Depreciation and Amortization                      | 79,291       | 78,839       | 76,331       | 84,354       | 94,562       | (1)                      | (3)  | 11    | 12      |  |
| Interest Expense                                   | 15,419       | 8,881        | 6,989        | 7,591        | 15,784       | (42)                     | (21) | 9     | 108     |  |
| Other Expenses                                     | 191,205      | 201,151      | 214,840      | 230,302      | 258,004      | 5                        | 7    | 7     | 12      |  |
| Total Expenses                                     | 1,990,411    | 1,992,543    | 2,052,558    | 2,359,789    | 2,697,427    | 0.1                      | 3    | 15    | 14      |  |
| Income (Loss) Before Other Changes in Net Position | (40,105)     | 173,179      | 191,804      | (6,548)      | (104,280)    | 532                      | 11   | (103) | (1,493) |  |
| OTHER CHANGES IN NET POSITION                      |              |              |              |              |              |                          |      |       |         |  |
| Capital Gifts and Grants                           |              |              |              | 23           | 40           |                          |      |       | 74      |  |
| Transfers  | (49,060)     | (29,562)     | (46,757)     | (53,154)     | (18,679)     | 40                       | (58) | (14)  | 65      |  |
| Total Other Changes in Net Position                | (49,060)     | (29,562)     | (46,757)     | (53,131)     | (18,639)     | 40                       | (58) | (14)  | 65      |  |
| Increase (Decrease) in Net Position                | (89,165)     | 143,617      | 145,047      | (59,679)     | (122,919)    | 261                      | 1    | (141) | (106)   |  |
| NET POSITION, Beginning of Year                    | (762,997)    | (852,162)    | (708,545)    | (563,498)    | (623,177)    | (12)                     | 17   | 20    | (11)    |  |
| Net Position, End of Year                          | \$ (852,162) | \$ (708,545) | \$ (563,498) | \$ (623,177) | \$ (746,096) | 17%                      | 20%  | (11%) | (20%)   |  |

### University of California Irvine Medical Center

## **Summary of Actual Revenues and Expenses**

|  |              |              |              |              |              | Annı | ıal Percei       | ntage Cha | ange  |
|--|--------------|--------------|--------------|--------------|--------------|------|------------------|-----------|-------|
| (in thousands of dollars)                          | 2016         | 2017         | 2018         | 2019         | 2020         | 2017 | 2018             | 2019      | 2020  |
| REVENUES   |              |              |              |              |              |      |                  |           |       |
| Medical Centers (Patient Care)                     | \$ 984,161   | \$ 1,088,317 | \$ 1,124,757 | \$ 1,167,754 | \$ 1,237,590 | 11%  | 3%               | 4%        | 6%    |
| Hospital Fee Program Grants                        | 901          | 593          | 3,685        | 7,409        |              | (34) | 521              | 101       | (100) |
| Government Direct Grants                           |              |              |              |              | 34,627       | , ,  |                  |           | , ,   |
| Investment Income                                  | 3,185        | 3,621        | 5,573        | 9,059        | 9,484        | 14   | 54               | 63        | 5     |
| Other Revenues                                     | 16,608       | 31,332       | 43,655       | 100,704      | 118,376      | 89   | 39               | 131       | 18    |
| Total Revenues                                     | 1,004,855    | 1,123,863    | 1,177,670    | 1,284,926    | 1,400,077    | 12   | 5                | 9         | 9     |
| EXPENSES   |              |              |              |              |              |      |                  |           |       |
| Salaries and Wages                                 | 382,825      | 407,671      | 427,120      | 452,767      | 513,528      | 6    | 5                | 6         | 13    |
| Employee Benefits                                  | 239,801      | 230,261      | 162,363      | 235,322      | 334,101      | (4)  | (29)             | 45        | 42    |
| Supplies and Materials                             | 316,223      | 300,845      | 329,019      | 388,312      | 442,145      | (5)  | ` 9 <sup>′</sup> | 18        | 14    |
| Depreciation and Amortization                      | 68,706       | 69,271       | 78,723       | 84,675       | 86,344       | ì    | 14               | 8         | 2     |
| Interest Expense                                   | 15,595       | 13,405       | 12,927       | 15,511       | 18,786       | (14) | (4)              | 20        | 21    |
| Other Expenses                                     | 27,658       | 54,821       | 45,438       | 43,276       | 61,715       | 98   | (17)             | (5)       | 43    |
| Total Expenses                                     | 1,050,808    | 1,076,274    | 1,055,590    | 1,219,863    | 1,456,619    | 2    | (2)              | 16        | 19    |
| Income (Loss) Before Other Changes in Net Position | (45,953)     | 47,589       | 122,080      | 65,063       | (56,542)     | 204  | 157              | (47)      | (187) |
| OTHER CHANGES IN NET POSITION                      |              |              |              |              |              |      |                  |           |       |
| Transfers  | (60,492)     | (50,705)     | (30,886)     | (39,259)     | (83,290)     | 16   | 39               | (27)      | (112) |
| Total Other Changes in Net Position                | (60,492)     | (50,705)     | (30,886)     | (39,259)     | (83,290)     | 16   | 39               | (27)      | (112) |
| Increase (Decrease) in Net Position                | (106,445)    | (3,116)      | 91,194       | 25,804       | (139,832)    | 97   | 3,027            | (72)      | (642) |
| NET POSITION, Beginning of Year                    | (242,683)    | (349,128)    | (352,244)    | (261,050)    | (235,246)    | (44) | (1)              | 26        | 10    |
| Net Position, End of Year                          | \$ (349,128) | \$ (352,244) | \$ (261,050) | \$ (235,246) | \$ (375,078) | (1%) | 26%              | 10%       | (59%) |

## University of California Los Angeles Medical Center

# **Summary of Actual Revenues and Expenses**

|   |              |              |              |              |              | Annual Percentage Change |       |      |       |  |
|---|--------------|--------------|--------------|--------------|--------------|--------------------------|-------|------|-------|--|
| (in thousands of dollars)                   | 2016         | 2017         | 2018         | 2019         | 2020         | 2017                     | 2018  | 2019 | 2020  |  |
| REVENUES                                    |              |              |              |              |              |                          |       |      |       |  |
| Medical Centers (Patient Care)              | \$ 2,266,980 | \$ 2,388,924 | \$ 2,395,252 | \$ 2,721,912 | \$ 2,788,841 | 5%                       | 0.3%  | 14%  | 2%    |  |
| Hospital Fee Program Grants                 | 1,594        | 2,229        | 6,584        | 5,564        | 4,271        | 40                       | 195   | (15) | (23)  |  |
| Government Direct Grants                    |              |              |              |              | 98,703       |                          |       | • •  | • •   |  |
| Investment Income                           | 14,587       | 16,540       | 21,720       | 30,459       | 29,118       | 13                       | 31    | 40   | (4)   |  |
| Other Revenues                              | 99,016       | 101,045      | 134,800      | 152,161      | 216,975      | 2                        | 33    | 13   | 43    |  |
| Total Revenues                              | 2,382,177    | 2,508,738    | 2,558,356    | 2,910,096    | 3,137,908    | 5                        | 2     | 14   | 8     |  |
| EXPENSES                                    |              |              |              |              |              |                          |       |      |       |  |
| Salaries and Wages                          | 924,643      | 972,473      | 1,011,430    | 1,052,871    | 1,149,617    | 5                        | 4     | 4    | 9     |  |
| Employee Benefits                           | 545,448      | 486,209      | 432,629      | 614,342      | 729,263      | (11)                     | (11)  | 42   | 19    |  |
| Supplies and Materials                      | 675,593      | 729,562      | 751,424      | 790,462      | 857,928      | ` 8                      | ` a´  | 5    | 9     |  |
| Depreciation and Amortization               | 134,100      | 142,841      | 147,785      | 152,840      | 148,411      | 7                        | 3     | 3    | (3)   |  |
| Interest Expense                            | 39,339       | 42,129       | 34,419       | 33,562       | 39,113       | 7                        | (18)  | (2)  | 17    |  |
| Other Expenses                              | 60,318       | 54,323       | 50,779       | 80,386       | 87,995       | (10)                     | (7)   | 58   | 9     |  |
| Total Expenses                              | 2,379,441    | 2,427,537    | 2,428,466    | 2,724,463    | 3,012,327    | 2                        | 0.04  | 12   | 11    |  |
| Income Before Other Changes in Net Position | 2,736        | 81,201       | 129,890      | 185,633      | 125,581      | 2,868                    | 60    | 43   | (32)  |  |
| OTHER CHANGES IN NET POSITION               |              |              |              |              |              |                          |       |      |       |  |
| Capital Gifts and Grants                    | 16,212       | 3,500        | (466)        | 181          | 696          | (78)                     | (113) | 139  | 285   |  |
| Transfers                                   | (186,254)    | (169,507)    | (201,346)    | (200, 275)   | (259,671)    | ` 9 <sup>′</sup>         | `(19) | 1    | (30)  |  |
| Total Other Changes in Net Position         | (170,042)    | (166,007)    | (201,812)    | (200,094)    | (258,975)    | 2                        | (22)  | 1    | (29)  |  |
| Decrease in Net Position                    | (167,306)    | (84,806)     | (71,922)     | (14,461)     | (133,394)    | 49                       | 15    | 80   | (822) |  |
| NET POSITION, Beginning of Year             | (14,190)     | (181,496)    | (266,302)    | (338,224)    | (352,685)    | (1,179)                  | (47)  | (27) | (4)   |  |
| Net Position, End of Year                   | \$ (181,496) | \$ (266,302) | \$ (338,224) | \$ (352,685) | \$ (486,079) | (47%)                    | (27%) | (4%) | (38%) |  |

## University of California San Diego Medical Center

## **Summary of Actual Revenues and Expenses**

| For Fiscal Years 2016 through 2020 |  |
|------------------------------------|--|
|------------------------------------|--|

|  | For Fiscal Years 2016 through 2020 |              |              |              |              |        | Annual Percentage Change |        |        |  |  |
|--|------------------------------------|--------------|--------------|--------------|--------------|--------|--------------------------|--------|--------|--|--|
| (in thousands of dollars)                          | 2016                               | 2017         | 2018         | 2019         | 2020         | 2017   | 2018                     | 2019   | 2020   |  |  |
| REVENUES   |                                    |              |              |              |              |        |                          |        |        |  |  |
| Medical Centers (Patient Care)                     | \$ 1,465,431                       | \$ 1,595,867 | \$ 1,838,912 | \$ 1,955,993 | \$ 2,208,234 | 9%     | 15%                      | 6%     | 13%    |  |  |
| Hospital Fee Program Grants                        | 1,394                              | 5,379        | 5,596        | 3,856        | 6,633        | 286    | 4                        | (31)   | 72     |  |  |
| Government Direct Grants                           |                                    |              |              |              | 89,206       |        |                          |        |        |  |  |
| Investment Income                                  | 4,628                              | 5,644        | 4,881        | 7,513        | 7,665        | 22     | (14)                     | 54     | 2      |  |  |
| Other Revenues                                     | 81,594                             | 94,649       | 101,413      | 111,558      | 136,014      | 16     | 7                        | 10     | 22     |  |  |
| Total Revenues                                     | 1,553,047                          | 1,701,539    | 1,950,802    | 2,078,920    | 2,447,752    | 10     | 15                       | 7      | 18     |  |  |
| EXPENSES   |                                    |              |              |              |              |        |                          |        |        |  |  |
| Salaries and Wages                                 | 528,171                            | 620,548      | 671,513      | 741,263      | 823,038      | 17     | 8                        | 10     | 11     |  |  |
| Employee Benefits                                  | 350,235                            | 356,004      | 348,581      | 505,741      | 647,023      | 2      | (2)                      | 45     | 28     |  |  |
| Supplies and Materials                             | 448,432                            | 496,098      | 559,805      | 651,075      | 739,551      | 11     | 13                       | 16     | 14     |  |  |
| Depreciation and Amortization                      | 58,391                             | 76,779       | 93,379       | 102,640      | 103,264      | 31     | 22                       | 10     | 1      |  |  |
| Interest Expense                                   | 7,948                              | 23,595       | 37,532       | 39,150       | 45,293       | 197    | 59                       | 4      | 16     |  |  |
| Other Expenses                                     | 122,397                            | 119,409      | 140,487      | 156,251      | 154,545      | (2)    | 18                       | 11     | (1)    |  |  |
| Total Expenses                                     | 1,515,574                          | 1,692,433    | 1,851,297    | 2,196,120    | 2,512,714    | 12     | 9                        | 19     | 14     |  |  |
| Income (Loss) Before Other Changes in Net Position | 37,473                             | 9,106        | 99,505       | (117,200)    | (64,962)     | (76)   | 993                      | (218)  | 45     |  |  |
| OTHER CHANGES IN NET POSITION                      |                                    |              |              |              |              |        |                          |        |        |  |  |
| Capital Gifts and Grants                           | 33,120                             | 30,533       | 5,149        | 10,950       | 1,273        | (8)    | (83)                     | 113    | (88)   |  |  |
| Transfers  | (81,783)                           | (119,435)    | (160,750)    | (143,583)    | (328,255)    | (46)   | (35)                     | 11     | (129)  |  |  |
| Total Other Changes in Net Position                | (48,663)                           | (88,902)     | (155,601)    | (132,633)    | (326,982)    | (83)   | (75)                     | 15     | (147)  |  |  |
| Decrease in Net Position                           | (11,190)                           | (79,796)     | (56,096)     | (249,833)    | (391,944)    | (613)  | 30                       | (345)  | (57)   |  |  |
| NET POSITION, Beginning of Year                    | 56,310                             | 45,120       | (34,676)     | (90,772)     | (340,605)    | (20)   | (177)                    | (162)  | (275)  |  |  |
| Net Position, End of Year                          | \$ 45,120                          | \$ (34,676)  | \$ (90,772)  | \$ (340,605) | \$ (732,549) | (177%) | (162%)                   | (275%) | (115%) |  |  |

### University of California San Francisco Medical Center

## **Summary of Actual Revenues and Expenses**

|  |              |              |              |              |              | Annua    | al Percenta | ge Chan | ge     |
|--|--------------|--------------|--------------|--------------|--------------|----------|-------------|---------|--------|
| (in thousands of dollars)                          | 2016         | 2017         | 2018         | 2019         | 2020         | 2017     | 2018        | 2019    | 2020   |
| REVENUES   |              |              |              |              |              |          |             |         |        |
| Medical Centers (Patient Care)                     | \$3,370,854  | \$3,748,100  | \$4,155,733  | \$4,530,333  | \$4,747,624  | 11%      | 11%         | 9%      | 5%     |
| Hospital Fee Program Grants                        | 5,681        | 2,519        | 7,238        | 8,628        | 6,530        | (56)     | 187         | 19      | (24)   |
| Government Direct Grants                           |              |              |              |              | 144,542      |          |             |         | , ,    |
| Investment Income                                  | 10,978       | 12,884       | 17,390       | 26,273       | 25,202       | 17       | 35          | 51      | (4)    |
| Other Revenues                                     | 222,779      | 262,759      | 280,078      | 333,915      | 408,390      | 18       | 7           | 19      | 22     |
| Total Revenues                                     | 3,610,292    | 4,026,262    | 4,460,439    | 4,899,149    | 5,332,288    | 12       | 11          | 10      | 9      |
| EXPENSES   |              |              |              |              |              |          |             |         |        |
| Salaries and Wages                                 | 1,389,825    | 1,496,989    | 1,589,405    | 1,718,914    | 1,899,828    | 8        | 6           | 8       | 11     |
| Employee Benefits                                  | 707,061      | 674,383      | 625,403      | 973,260      | 1,231,105    | (5)      | (7)         | 56      | 26     |
| Supplies and Materials                             | 1,238,950    | 805,958      | 978,675      | 1,099,687    | 1,216,513    | (35)     | 21          | 12      | 11     |
| Depreciation and Amortization                      | 205,146      | 210,913      | 216,292      | 212,222      | 203,299      | 3        | 3           | (2)     | (4)    |
| Interest Expense                                   | 48,172       | 47,595       | 43,844       | 35,763       | 59,001       | (1)      | (8)         | (18)    | 65     |
| Other Expenses                                     | 292,178      | 818,054      | 832,341      | 954,317      | 1,009,439    | 180      | 2           | 15      | 6      |
| Total Expenses                                     | 3,881,332    | 4,053,892    | 4,285,960    | 4,994,163    | 5,619,185    | 4        | 6           | 17      | 13     |
| Income (Loss) Before Other Changes in Net Position | (271,040)    | (27,630)     | 174,479      | (95,014)     | (286,897)    | 90       | 731         | (154)   | (202)  |
| OTHER CHANGES IN NET POSITION                      |              |              |              |              |              |          |             |         |        |
| Capital Gifts and Grants                           | 27,511       | 12,934       | 120,820      | 127,498      | 54,364       | (53)     | 834         | 6       | (57)   |
| Transfers  | (48,450)     | (60,522)     | (102,360)    | (160,591)    | (120,362)    | (25)     | (69)        | (57)    | 25     |
| Total Other Changes in Net Position                | (20,939)     | (47,588)     | 18,460       | (33,093)     | (65,998)     | (127)    | 139         | (279)   | (99)   |
| Increase (Decrease) in Net Position                | (291,979)    | (75,218)     | 192,939      | (128,107)    | (352,895)    | 74       | 357         | (166)   | (175)  |
|  |              |              | Α            |              |              |          |             |         |        |
| NET POSITION, Beginning of Year                    | 563          | (291,416)    | (367,706)    | (174,767)    | (302,874)    | (51,861) | (26)        | 52      | (73)   |
| Net Position, End of Year                          | \$ (291,416) | \$ (366,634) | \$ (174,767) | \$ (302,874) | \$ (655,769) | (26%)    | 52%         | (73%)   | (117%) |

<sup>(</sup>A) Net position was restated for the effect of accounting changes implemented in FY 2018 of \$1,072,000.